MARIN COUNTY COUNCIL OF MAYORS AND COUNCILMEMBERS
AGENDA

WEDNESDAY, MAY 27, 2026

In-person and remote participation:

Homeward Bound of Marin (Gilardi Ctr – Key Room South Annex)
1385 N. Hamilton Pkwy, Novato, CA

Join the Zoom webinar https://us02web.zoom.us/j/82397688147

*Dial in to Zoom's telephone number +1(669) 900-9128 or +1(346) 248-7799 and press *9 to provide verbal public comment. Zoom Webinar ID* 82397688147#

Full Agenda Packet available here: http://www.mccmc.org

Public Comment:

Email written comments to the MCCMCSecretary@mccmc.org before 3:00 p.m. on the day of the meeting. You may also provide comments in-person and over Zoom during the meeting. For Zoom, use the 'raise hand' feature to provide verbal public comment.

5:00 pm – Refreshments/Tours | 6:05 pm* – Business Agenda | 6:30 pm – Program Begins

**** The MCCMC Business Agenda will begin at 6:05pm or upon conclusion of the City Selection mtg. Zoom link is the same for both meetings.***

6:05 PM Welcome and Introductions

1. **Call to Order and Roll Call:** MCCMC Vice President Gabe Paulson

2. **Public Comment** (Limit 3 minutes per person)

3. **Welcome**
   3.a. Introduction of Guests: Vice President Gabe Paulson
   3.b. Recognition of Outgoing MCCMC Secretary/Treasurer, Rebecca Vaughn

4. **Business Meeting:**
   4.a. Action Item: First Reading and Discussion of Recommended Amendments to the By-Laws of the Marin County Council of Mayors and Councilmembers

   4.b. Review of Results of Survey on MCCMC Future Structure and Operations and Discussion of Next Steps

   4.c. Action Item: Nominations For Executive Committee – MCCMC President And Vice President For 2026-27 Term:
   1. Nominations for MCCMC President for 2026-27
   2. Nominations for MCCMC Vice President for 2026-27

   Gabe Paulson, Larkspur, current MCCMC Vice President, has indicated interest in appointment as President for 2026-27 and will submit a letter of interest.

Chantel Walker, San Anselmo, has indicated interest in appointment as Vice President for 2026-27, and will submit a letter of interest.

Nominations will be accepted from the floor at the May meeting and letters of interest solicited. A vote will be held at the June 24, 2026 regular meeting

4.d. Action item: Review Of Draft Agenda for the June 24, 2026 MCCMC Regular Meeting. The hybrid meeting will be held at College of Marin – Kentfield Campus, Center for Student Success located at 835 College Ave., Kentfield, CA
Attachment 4d: Draft agenda for June 24, 2026 meeting

4.e. Action item: Consideration and Approval of the Draft Minutes of the October 25, 2025, MCCMC Regular Meeting *(Carried over from the January 28, 2026 meeting)*
Attachment 4e: Draft minutes for the October 25, 2025 meeting

4.f. Action Item: Consideration and Approval of the Draft Minutes of the April 22, 2026, MCCMC Regular Meeting
Attachment 4f: Draft minutes for the April 22, 2026 meeting

5. Committee Reports (written reports only – to be published in agenda packet and posted on website, http://www.mccmc.org/)

5.a. Ad Hoc Subcommittee to Recruit and Recommend a New MCCMC Secretary/Treasurer
5.a. Update provided by Subcommittee members

5.b. Association of Bay Area Governments (ABAG) and Bay Conservation Development Commission (BCDC)
5.b. Written reports provided by Pat Eklund, Novato

5.c. Golden Gate Bridge, Highway and Transportation District
5.c. Written report provided by Holli Thier, Tiburon

5.d. MCCMC Legislative Committee
5.d. Written report provided by Alice Fredericks, Tiburon

5.e. Transportation Authority of Marin
5.e. Written report provided by Alice Fredericks, Tiburon

6. Program Presentations:

6.a. Paul Fordham – Chief Executive Officer, Homeward Bound of Marin

6.b. Panel Discussion on Supporting and Serving our Older Adult Communities: Strategies to Address Older Adult Homelessness
Panelists include:

- Angie Perone, PhD, JD, MSW, MA, Director of the Advanced Study of Aging Services at UC Berkeley
- Meredith Parnell, Chief Program Officer, St. Vincent de Paul Society of Marin
- Luke Barnesmoore, Board of Directors, Marin Senior Life Foundation
  Ms. Parnell and Mr. Barnesmoore co-chair the Older Adults Committee, a subcommittee of the Homeless Policy Steering Committee

7. ADJOURN: to the June 24, 2026 meeting, to be held as a hybrid meeting at College of Marin, Kentfield Campus – Center for Student Success

MARIN COUNTY COUNCIL OF MAYORS AND COUNCILMEMBERS
STAFF REPORT

REPORT DATE: May 22, 2026
MEETING DATE: May 27, 2026

TO: Honorable Members Of The Marin County Council Of Mayors And Councilmembers

FROM: Stephanie Hellman, MCCMC President

SUBJECT: First Reading and Discussion of Recommended Amendments to the By-Laws of the Marin County Council of Mayors and Councilmembers

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The Ad Hoc Governance Subcommittee, consisting of MCCMC President Stephanie Hellman, MCCMC Vice President Gabe Paulson, Councilmembers Pat Eklund, Rachel Kertz, and Chantel Walker, has reviewed a range of by-law content enhancements to improve clarity, legal compliance, and administrative efficiency. Key topics informing the draft revisions include Brown Act language, quorum and proxy provisions, Executive Committee authority, administrative support structure, meeting logistics and host city responsibilities, and clearer rules for officer terms, standing committees, and regional appointments.

To inform the discussion and recommendations presented, the Subcommittee reviewed governance approaches used by Sonoma County, Contra Costa, and San Mateo comparator organizations to help identify practices that could strengthen MCCMC's structure while remaining appropriate to its existing role and organization.

The Draft By-laws will be presented for first review, discussion, and introduction at the May 27, 2026 MCCMC meeting, with a final document presented for second reading and possible adoption by the membership at the June 24, 2026 MCCMC meeting.

Attachment:
1. Draft of Recommended Amendments to By-laws, with suggested updates in redline

The following redlined MCCMC Bylaws reflect proposed revisions and additions developed by the MCCMC Bylaw Subcommittee, formed in February 2026, and presented for first reading on May 27, 2026.

- strikethrough = deletions
- **bold** = additions

MARIN COUNTY COUNCIL OF MAYORS AND COUNCILMEMBERS

BY-LAWS (Redlined Draft)
Effective: March 28, 2018 (as amended)

ARTICLE I: Name

Section 1. The incorporated cities and towns of Marin County, California, hereby form "THE MARIN COUNTY COUNCIL OF MAYORS AND COUNCILMEMBERS", hereinafter referred to as the "COUNCIL" as **"MCCMC"**.

ARTICLE II: Purpose

Section 1. The ~~COUNCIL~~ **MCCMC** formed to:
a. Promote cooperation and good working relationships between the governments of all the cities, the County government, and the governing bodies of autonomous special districts.
b. Develop and maintain cooperation and understanding between the cities and the State and Federal governments.
c. Promote inter-city cooperation by:

1. Assembling information to help in the solution of mutual problems.
2. Supporting legislation beneficial to member cities.
3. Studying means of improving municipal services.
   d. Promote "home rule" for each member city. Resist State and Federal preemption of city responsibilities by providing effective local leadership through active legislative efforts.
   e. Serve as the agency through which the cities of Marin County, acting in concert, select their representatives to various statutory bodies or advisory groups.

f. Foster and disseminate knowledge relating to municipal government by all appropriate means and arouse greater interest and more active consciousness among the members.

Section 2. The ~~COUNCIL~~ **MCCMC** shall not support or endorse any candidate for public office.

ARTICLE III: Membership/Dues

Section 1. Regular members of the ~~COUNCIL~~ **MCCMC** shall consist of the Mayors and Councilmembers of each city in Marin County.

Section 2. Advisory members shall be the duly appointed city managers or administrators of each city in Marin County, **as well as members of Marin County Board of Supervisors**.

Section 3. Annual dues shall be due **from regular members** and payable after the adoption of the ~~COUNCIL~~ **MCCMC** budget in September.

Dues can be modified by simple majority vote of the membership (OR two-thirds (⅔) vote following recommendation by treasurer)

ARTICLE IV: Officers

Section 1. There shall be two officers, namely, a President and a Vice-President. Nominations shall be open and taken from the floor at the May meeting, and election of President and Vice-President shall be held each year at the June meeting, for a one-year term beginning July 1, according to procedures outlined in Article VIII, Sec. 1.

The President and Vice-President shall each serve one-year terms. No formal term limits are established; however, rotation among member cities is encouraged to promote shared leadership.

a. President: Duties of the President are to prepare a budget, to coordinate and plan business portions of the meetings, preside over meetings and sign correspondence authorized and directed by the ~~COUNCIL~~ **MCCMC**.

b. Vice-President: The Vice-President shall perform the duties of the President in the absence of such officer.

Section 2. Secretary/Treasurer:

a. A Secretary/Treasurer will be appointed by the President each year.A Secretary/Treasurer will be appointed by the President and the MCCMC executive team.

The Secretary/Treasurer function shall be fulfilled by a paid, part-time contractor retained by the ~~COUNCIL~~ **MCCMC**, subject to approval of the membership and consistent with the adopted budget.

b. Duties of the Secretary/Treasurer are to prepare the business agenda of the meeting, record the minutes, prepare correspondence authorized and directed by the ~~COUNCIL~~ **MCCMC** for the signature of the President, handle correspondence addressed to the ~~COUNCIL~~ **MCCMC**, maintain and be responsible for the official minutes and financial records of the ~~COUNCIL~~ **MCCMC** and perform other duties as required.

Section 3. Vacancy: In the event a vacancy occurs in any office, such vacancy shall be filled by election at the next regular meeting of the ~~COUNCIL~~ **MCCMC**. The person elected to fill such vacancy shall hold office for the remainder of the term.

ARTICLE V: Committees/Authority Assignments

Section 1. Standing Committees:

a. Legislative Committee: The Legislative Committee shall consist of a Councilmember from each of the member cities, chosen by their respective City Councils, one city manager and one alternate city manager. Its duties shall be to review pending Federal and State legislation affecting cities and to take a position on the legislation consistent with a vote of the majority of the committee and the authority given the committee by MCCMC policies.

b. Leadership:
Chairs and Vice-Chairs of standing committees shall serve one-year terms and are encouraged to rotate among member cities.

Section 2. Executive Team:

The "Executive Team" shall consist of the President, Vice-President and the most immediate Past-President who is a member.
It shall serve in an advisory capacity to the President to help plan and organize the activities of the COUNCIL.

It shall serve in an advisory capacity to the President and is authorized to act on routine administrative and fiscal matters following adoption of the annual budget, including approvals necessary to implement Council-directed activities, provided such actions are reported to the full ~~COUNCIL~~ **MCCMC** at the next regular meeting.

Section 3. Mayors Select Committee:

The Mayors Select Committee shall consist of the Mayor, or his/her designated representative from among each member's council, from each of the member cities and the Executive Committee of MCCMC.

City Selection Committee shall consist of the Mayor, or their designated representative from among each member's council, and the Executive Team of MCCMC, and shall serve pursuant to California Government Code §50270.

Its duties will be to form a consensus on and a recommended advocacy action for citywide and/or regional issues that directly and immediately affect all member cities and for which there is no other appropriate forum. ~~The Mayors Select Committee shall also perform the functions of the City Selection Committee (relating to certain appointments and nominations) and under the powers vested by and~~ Pursuant to Cal. Gov't Code §50270 et seq. The City Select Committee shall meet annually in April or at the first reasonably convenient time thereafter, and its Chair will be the President of MCCMC. Executive Committee members may be present but may not cast votes on City Selection Committee matters except when designated as described above. The President of MCCMC will report on the actions or recommendations of the Mayors Select Committee at the next regularly scheduled meeting of the ~~COUNCIL~~ **MCCMC** and shall call for a full vote of any recommended advocacy actions.

Proxy Voting: A Mayor may designate another councilmember from their city as a proxy to vote on their behalf at meetings of the ~~COUNCIL~~ MCCMC **or City Selection Committee, provided such designation is submitted in writing to the Secretary/Treasurer at least 24 hours in advance of the meeting. No off-site proxy voting (ie cast via email) shall otherwise be permitted. Any councilmember present may cast the vote for their city in the absence of the Mayor if no proxy has been designated.**

A schedule of regional appointments will be published on the MCCMC website and via meeting packet in September of each year.

Section ~~2~~ 4. Appointments – Other Committees/Commissions:

All appointments of individuals to represent Marin County Council of Mayors and Councilmembers shall be by nomination and approved by the membership at a regularly scheduled monthly meeting.

Appointments shall specify fixed terms (typically two-year or four-year terms). While reappointment is permitted, the ~~COUNCIL~~ MCCMC is encouraged to solicit new letters of interest at the conclusion of each term to promote broad participation.

~~Section 3 .~~ MCCMC appointees shall make periodic reports to the MCCMC.

Section 5. Ad Hoc Committees:

Ad hoc committees may be formed by vote of the ~~COUNCIL~~ **MCCMC** to perform a specific task not within the designated function of a standing committee and is dissolved when the task is completed and the final report is given. Ad hoc committees function to investigate a matter (requiring a representative from each member) or carry out a task (requiring only those in favor of the COUNCIL's task) as directed by the ~~MCCMC~~ **MCCMC**. The Chairs and Vice Chairs of the ad hoc committees shall be selected by the committees themselves at their first meetings.

Ad hoc committees are intended for time-limited, with the expressed purpose of a defined deliverable or tasks and shall not exercise ongoing administrative or fiscal authority reserved to the Executive Committee or full ~~COUNCIL~~ MCCMC.

ARTICLE VI: Selection of Representatives

Section 1. The MCCMC's selection of its officers and of appointees to the County, regional, and other bodies, shall be governed by the following procedure:

a. When an election is to be held or when an appointment is to be made, letters of candidacy will be received through the President, who will transmit names of candidates to member cities. A complete list of candidates will be sent to each member city prior to the meeting at which the selection of a representative or appointee is made.

b. In the event no member seeks an appointment, the President will seek out candidates for the position.

c. Nominations may be made:

1. Through the Executive Team
2. By a member of the COUNCIL from the floor at the meeting when the selection is made.
3. No nominations from the floor will be accepted at a prior meeting.

Appointments shall include clearly defined term lengths and expectations for reporting back to the ~~COUNCIL~~ MCCMC.

Section 2. A list of appointments by MCCMC, as well as the Commissioners and Committee Representatives appointed by the Board of Supervisors from submissions by MCCMC, and other appointments will be published annually by the Secretary and included in the materials provided to the membership, showing the term(s) of each appointee.

ARTICLE VII: Meetings

Section 1:

There shall be at least nine regular meetings of the MCCMC each year. Regular meetings shall be held on the fourth Wednesday of each month unless a change in meeting date is approved by a majority vote of the member cities at the regular MCCMC meeting. Meetings shall be rotated among the member cities.

There shall be eight regular meetings of the ~~COUNCIL~~ MCCMC each year. Meeting dates shall be established annually. Regular meetings shall be held on dates determined by the MCCMC unless modified by majority vote.

Meeting locations shall be identified and reserved in advance, and host cities shall be solicited at the end of each calendar year for the following year.

Host City Responsibilities:
The designated host city shall coordinate meeting logistics, including speakers, catering (with preference for local businesses), and welcoming remarks by the Mayor. Hosting is intended to encourage participation by local staff and strengthen community connection.

Section 2. Special meetings may be called upon the request of a majority of the cities to the President of the ~~COUNCIL~~ **MCCMC**. Notice and a proposed agenda shall be provided all members at least one week in advance of a special meeting.

Section 3. All meetings shall be open to the public and comply with the spirit of the Ralph M. Brown Act.
All meetings shall comply with the Ralph M. Brown Act, including applicable notice, agenda, and public participation requirements.

Section 4. The conduct of the meetings shall be governed by Rosenberg's Rules of Order where the question at issue is not determined by these By Laws.

Section 5. Within six months prior to an election a declared candidate for public office shall not be a featured speaker at a MCCMC meeting. Within three months prior to an election, a representative of any ballot initiative shall not be a featured speaker at a MCCMC meeting.

Section 6. Attendance and RSVP

Members shall RSVP at least two (2) weeks prior to each meeting, indicating whether attendance will be in person or via remote participation, to support quorum planning and catering arrangements.

ARTICLE VIII: Voting

Section 1. Each member City shall have one vote. Voting may be by voice vote, unless a roll call vote is requested by any individual Councilmember. In a roll call vote, the representatives in attendance from each member city shall collectively cast the vote for their city. In the case of a policy issue, roll call votes shall be cast verbally. In the event of a committee, board, or other open seat sought by more than one councilmember, the vote may be cast by ballot, one ballot per city. The MCCMC Secretary will collect the ballots, tabulate them, and announce the tabulated result. City ballots will be available at the end of the meeting for viewing by any MCCMC member. A majority of the votes cast shall be necessary for a decision.

Section 2. Advisory members shall be given the right to speak on any question but shall not have voting privileges or the right to make a motion.

Section 3. Quorum:

Attendance at a duly called meeting by at least one Councilmember from each of a majority of the member cities shall constitute a quorum for the transaction of all business of the MCCMC.

Attendance at a duly called meeting by representatives of a majority of member cities and a minimum of six (6) individuals physically present shall constitute a quorum for the transaction of all business of the ~~COUNCIL~~ MCCMC.

ARTICLE IX: Amendments

To amend the bylaws, a proposed amendment must:

1. be introduced at a regular meeting, at which it cannot be enacted; and
2. be noticed in writing and mailed to the entire membership at least 10 days prior to a subsequent regular meeting at which it has been agendized for enactment; and
3. be approved by two-thirds of the member cities at the noticed meeting.

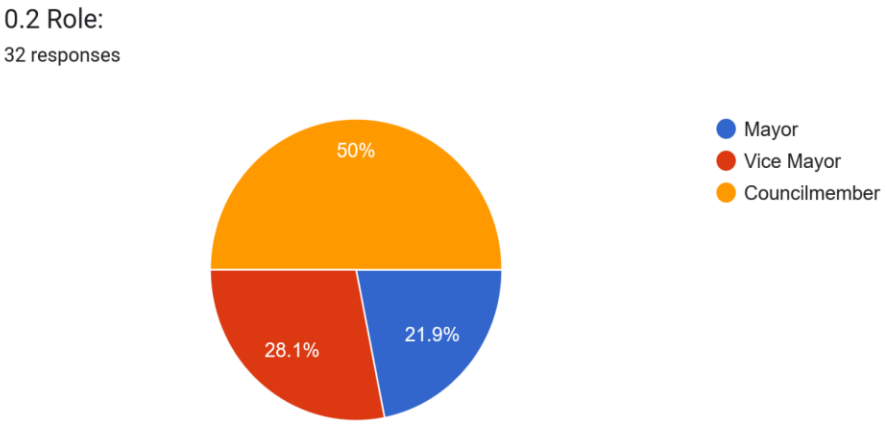
Spring 2026 MCCMC SURVEY RESULTS

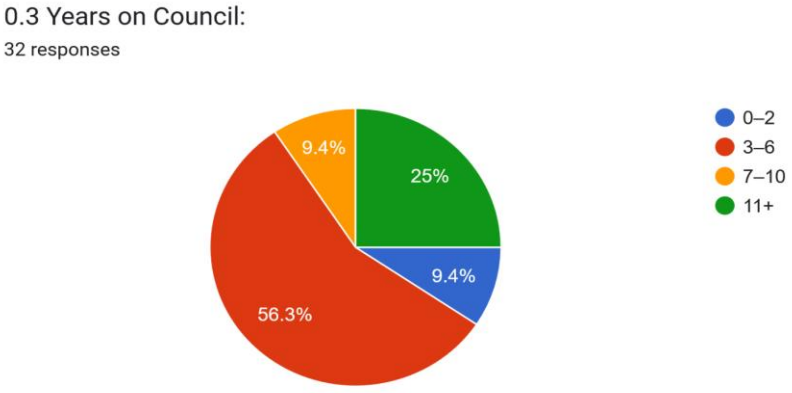
EXECUTIVE SUMMARY:

The 33 responses highlight a strong mandate for change, balancing the social benefits of the organization with a need for operational modernization. The highlights of the survey responses are summarized below into key operational areas: Demographics and Representation Trends, Core Value and Mission, Operational Friction Points and Ambiguities

1. Demographic & Representation Trends (Section 0)

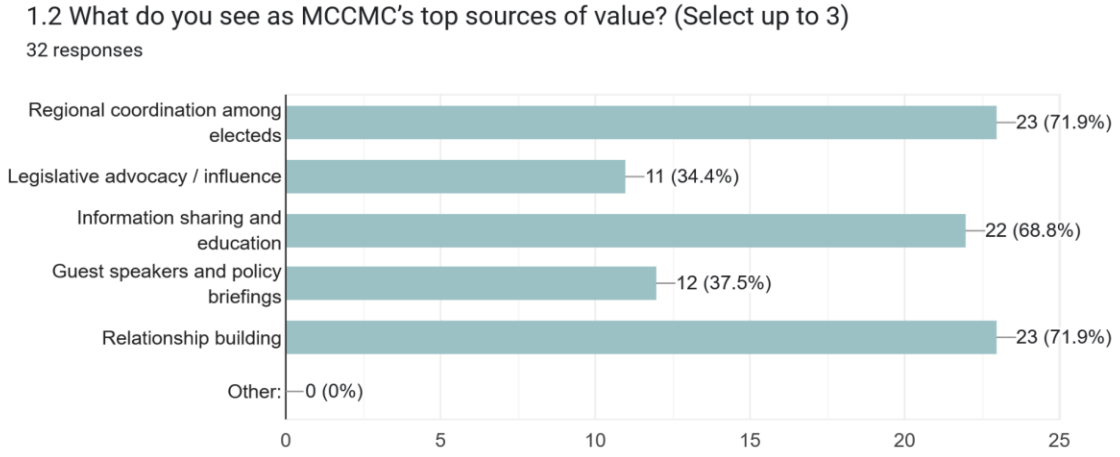
- **High-Level Engagement:** The 33 responses represent a robust cross-section of Marin's 11 cities and towns, demonstrating strong engagement across the county.
- **Experience Levels:** Responses show a healthy mix of seasoned councilmembers (7+ years) who value institutional memory and newly elected officials (0–2 years) who are driving the push for modernizing workflows and switching to digital tools.

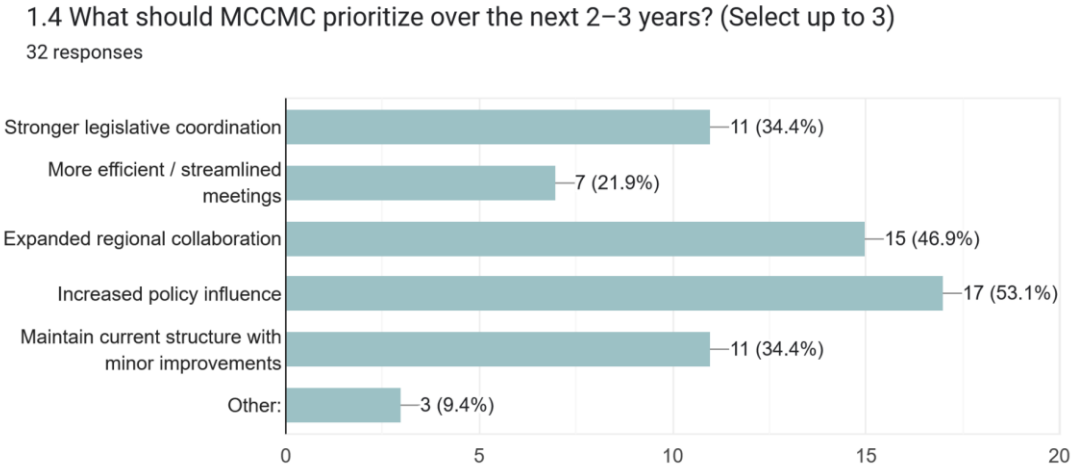


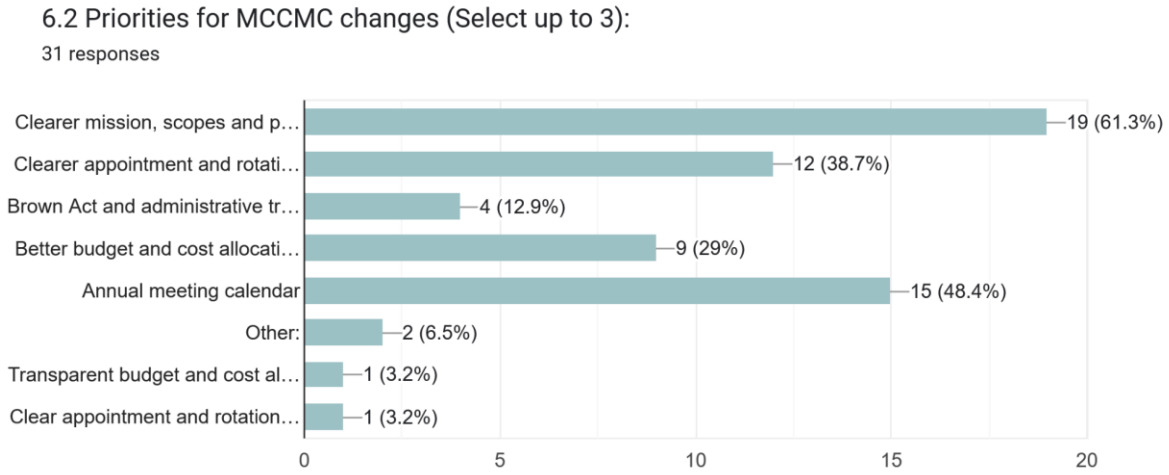


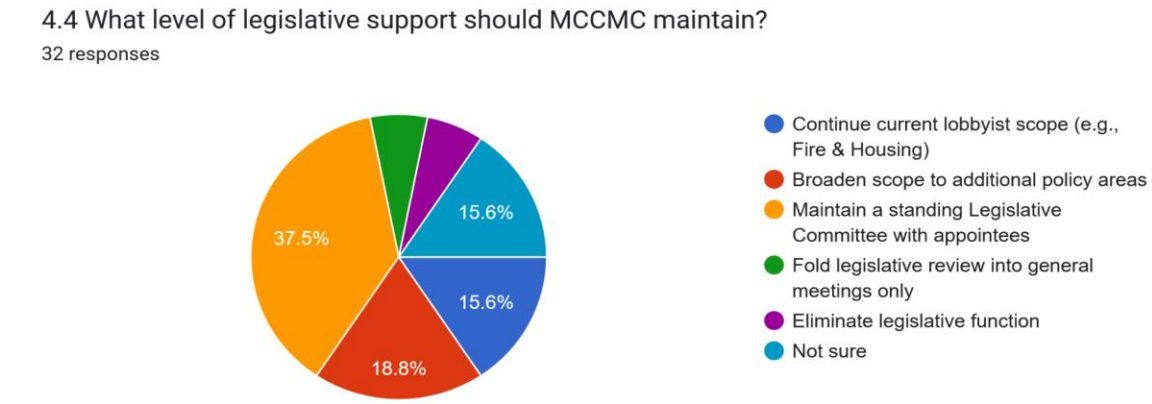
2. Core Value & Mission (Section 1)

- **The "Value Split":** The overwhelming majority of the 33 respondents view MCCMC as **"Very Valuable"** or **"Somewhat Valuable."** However, the *nature* of that value is split down the middle:
    - **The Social/Networking Camp:** Highly values the monthly interaction, cross-jurisdictional relationship building, and informal policy sharing.
    - **The Advocacy/Policy Camp:** Believes the true value lies in unified legislative influence (e.g., protecting Excess ERAF and addressing state housing mandates).
- **Top Sources of Value:** "Relationship building" and "Information sharing on regional issues" emerged as the top chosen checkboxes, while "Guest speakers" received mixed reviews depending on the topic's direct relevance to council work.









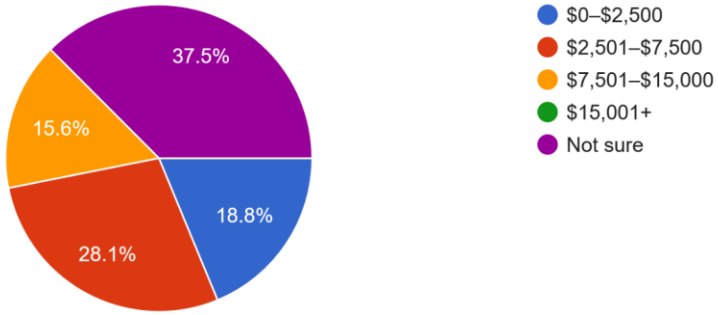
3. Operational Friction Points & Ambiguities

The qualitative write-ins across the responses reveal several key issues that require discussion:

- **The "Dinner Meeting" Dilemma:** Respondents overwhelmingly want to keep the strict **8:30 PM end time**. However, they complain that long, winded verbal committee reports often push dinner conversations too late or rush the main presentation.
- **Speaker Relevancy:** Several write-in responses noted that guest speakers are occasionally "lackluster" or behave like "plugs for businesses" rather than providing actionable policy data for local electeds.
- **The Desire for Structural Evolution:** More than half of the respondents support changing the back-office business model. There is an explicit desire to stop treating MCCMC like a "volunteer-run club" and instead run it with professional staff (like an Association Clerk).

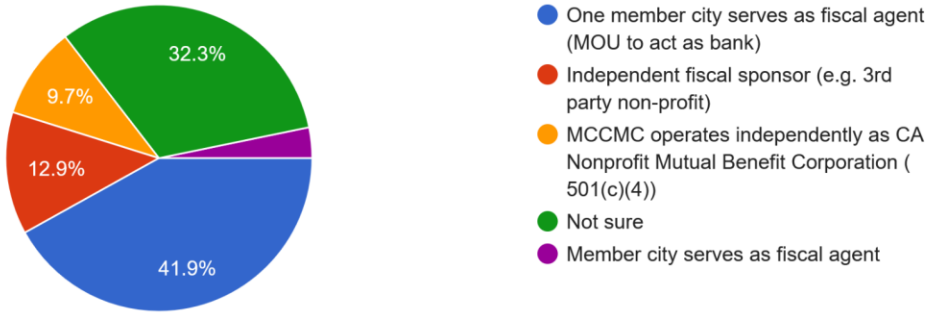
5.2 Since municipalities are assumed to contribute equally, what average annual level of contribution would be acceptable to your jurisdicti...al amount in proportional to municipal population)?

32 responses



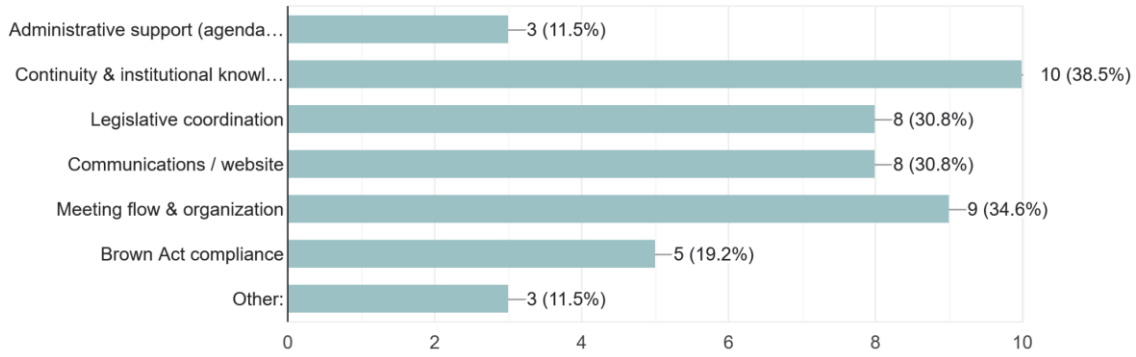
5.1 Preferred fiscal structure (payroll, insurance, taxes):

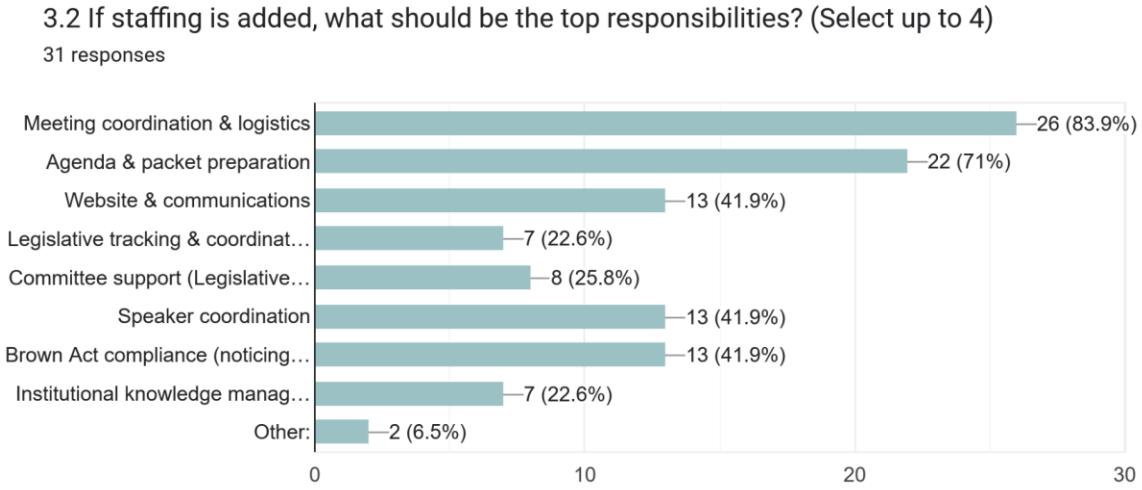
31 responses



2.2 Where do you see the biggest operational gaps? (Select up to 3)

26 responses





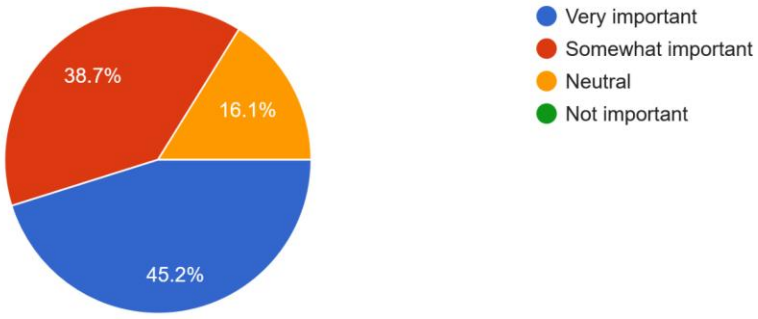
4. Key Decisions & Next Steps for the Executive Committee

To translate these 33 survey responses into action items for your next meeting, the leadership team should focus on these three core decisions:

1. **Transition Committee Reports to a "Consent Calendar":** Based on the feedback that verbal updates eat up networking time, propose an operational change where standing committees submit short, written bullet points to the website 7 days in advance. The floor can then pass them as a single block, freeing up 15–20 minutes of meeting time.
2. **Define the Speaker Framework:** Since members strongly support host cities choosing their own speakers but demand higher relevance, create a basic "Speaker Guidance Sheet" based on the survey topics (Housing, Fire/Disaster Prep, Infrastructure).
3. **Fund the Paid Clerk Position:** Use the survey's clear mandate for modernization to justify the new **Secretary/Treasurer Job Description** and monthly retainer, shifting administrative tasks off the President's plate.

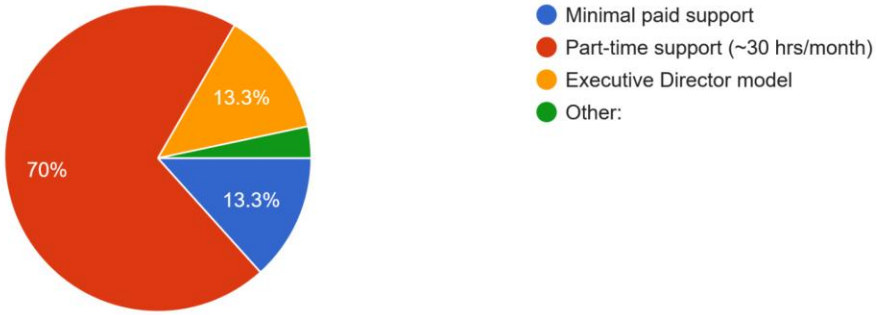
3.3 How important is a single, consistent point person for MCCMC (staff or ED)?

31 responses



3.1 What staffing level do you believe MCCMC should have?

30 responses



LETTER OF INTEREST FOR MCCMC PRESIDENT: GABE PAULSON

Dear Ms. Vaughn and Members of the City Selection Committee:

I want to express my interest in being considered for the position of MCCMC president for the upcoming 2026-2027 term. I am currently serving as vice-mayor of the Larkspur City Council and vice-president of MCCMC. I was Larkspur mayor in 2023 and have served since 2019. Regionally, I have served on TAM, SMART, MWPA, Flood Zone 9 and other boards and committees.

I am motivated to serve as MCCMC President for several reasons:

First, I strongly believe the MCCMC has great potential. Post-covid we are still rebuilding attendance and policy advocacy. I'd like to get your feedback on what format and speaker and socializing opportunities would best serve you. I am also looking to coordinate with the Sonoma and other mayor councils as well as the League of Cities to maximize value and impact.

Second, since I started serving, I have truly enjoyed connecting with all the councilmembers ("gang of 55") and would love to see your specific issues and jurisdictions inform and be informed by all the members. I have also worked a lot with the Supervisors and highly value their input and attendance.

Third, I would like to increase operational excellence of this organization where possible. We have hired a new secretary, I have worked with the City of Larkspur to become a fiscal sponsor and have plans for the website and meeting formats that should increase our efficiency, transparency and effectiveness.

I am honored to put my name forward and would welcome the opportunity to serve the cities and towns of Marin County in this capacity. I am available to address the Committee at its meeting on May 27, 2026.

Please do not hesitate to contact me with any questions.

Gabe Paulson
Vice Mayor, City of Larkspur
gpaulson@CityOfLarkspur.org

CHANTEL L. WALKER

May 26, 2026

Dear MCCMC Colleagues,

I respectfully write to express my interest in serving as Vice President of the Marin County Council of Mayors and Councilmembers (MCCMC).

It has been an honor to serve alongside many of you during my first term on the San Anselmo Town Council and through my broader engagement with MCCMC and regional municipal leadership efforts. During this past year, I have had the privilege of serving as MCCMC's representative to the CalCities North Bay Division Executive Board, where I have worked closely with local elected leaders from throughout the North Bay to strengthen regional collaboration and advance the interests of our cities and towns. In that role, I was also appointed to the statewide League of California Cities Revenue and Taxation Policy Committee, which has further expanded my understanding of statewide municipal policy issues and their local impacts.

In addition, I have appreciated the opportunity to serve on MCCMC's 2026 Bylaws Revision Committee, contributing to efforts to strengthen the organization's governance structure and long-term effectiveness. These experiences, combined with my professional background in local government administration, housing policy, organizational leadership, and intergovernmental collaboration, have deepened my commitment to supporting MCCMC as a strong and thoughtful forum for regional partnership.

As Vice Mayor of San Anselmo and as someone who has spent more than two decades working across government, nonprofit, and philanthropic sectors, I believe I bring a collaborative leadership style, strong facilitation skills, and a deep appreciation for the varied needs and perspectives of Marin communities. I value relationship-building, practical problem-solving, and creating space for respectful dialogue across jurisdictions and viewpoints.

I would be honored to serve as Vice President and to support MCCMC's continued work fostering collaboration, information sharing, and collective advocacy on behalf of Marin's cities and towns. Thank you for your consideration and for your continued service to our communities.

Warm Regards,

Chantel L. Walker

Vice Mayor, Town of San Anselmo

MARIN COUNTY COUNCIL OF MAYORS AND COUNCILMEMBERS
DRAFT MINUTES

WEDNESDAY, OCTOBER 22, 2025
Hosted by City of San Rafael – Vivalon Campus
999 Third Street, San Rafael, CA 94901
5:30-8:00pm – Program and Networking
Business Meeting – 5:30PM*

***(Regular Business meeting to convene at 5:35pm or upon conclusion of City Selection Committee Meeting, whichever is later)**

Members Present

Belvedere: Mayor Jane Cooper
Corte Madera: Mayor Pat Ravasio, Councilmembers Eli Beckman, Fred Casissa, Rosa Thomas
Fairfax: Mayor Lisel Blash, Councilmembers Barbara Coler, Frank Egger, Stephanie Hellman
Larkspur: Councilmember Gabe Paulson
Mill Valley: Mayor Stephen Burke; Councilmember Caroline Joachim
Novato: Mayor Tim O'Connor; Councilmembers Pat Eklund, Rachel Farac, Kevin Jacobs
Ross: Mayor Pro Tem Elizabeth Robbins, Councilmember Teri Dowling
San Anselmo: Vice Mayor Steve Burdo; Councilmember Chantel Walker
San Rafael: Mayor Kate Colin; Councilmembers Eli Hill, Rachel Kertz, Maribeth Bushey
Sausalito: Mayor Joan Cox; Councilmembers Jill Hoffman, Steven Woodside
Tiburon: Mayor Holli Their; Councilmember Alice Fredericks

Ex Officio: MCCMC Secretary Rebecca Vaughn; Amy Cunningham (Novato City Manager); John Stefanski and Angela Robinson Pinon (San Rafael Assistant City Managers); Marin County Board of Supervisors Eric Lucan; Nancy Hall Bennett, CalCities North Bay Division; Eddy Cummins, SMART General Manager; D'Angelo Paillet, Municipal Services Manager, County of Marin; Juanita Edwards, General Manager, Marin City CSD; Sarah Canson, Marin City CSD Board; Rhett Acosta, District Representative for Sen. McGuire

1. Call to Order / Roll Call

President Stephanie Hellman called the business meeting to order at 6:36p.m., and welcomed everyone to the business meeting of the Marin County Council of Mayors and Councilmembers, for October 22, 2025.

A roll call of the Marin towns/cities was taken. There was a quorum of the 11 Marin cities/towns, with representatives from each of the 11 Marin cities/towns in attendance.

2. Public Comment

No public comment was received from attendees or via email.

3. Committee Reports

All Committee reports were submitted in writing and are available in the agenda packet on the MCCMC website. President Hellman thanked those who submitted written reports and encouraged the membership to review the reports.

3.a. Association of Bay Area Governments & Bay Conservation and Development Commission
3a. Written reports provided by Pat Eklund, Novato
3.b. Golden Gate Bridge, Highway and Transportation District
3b. Written report provided by Holli Thier, Tiburon
3.c. MCCMC Legislative Committee
3c. Written report provided by Alice Fredericks, Tiburon

3.d. Transportation Authority of Marin
3d. Written report provided by Alice Fredericks, Tiburon

4. Business Items:

4.a. Consideration and Possible Action to Make Appointments to Boards and Committees

4.a.1. MCCMC Representatives to League of California Cities, North Bay Division Executive Board for Calendar Year 2026. (Three seats have expiring terms: Representative, 2nd Representative, and Alternate Representative.)

MCCMC Representatives are appointed annually for the upcoming calendar year.
Incumbents are:
1st: Eli Beckman, Corte Madera, 2nd: Vacant (Previously held by Mark Milberg, Novato), Alternate: Chantel Walker, San Anselmo

A call for letters of interest was announced at the September 24th MCCMC meeting. Incumbents Eli Beckman (Corte Madera), Chantel Walker (San Anselmo), have each indicated interest in seeking appointment to the first and second primary seats and have submitted letters of interest. No letters of interest were received for the Alternate seat.

President Hellman called for any additional nominees from the floor. No additional nominations were received from the floor.
She then called for public comment.
No public comment was received in person or via email regarding this item.

President Hellman called for a motion.
Motion: There was a motion and second (Hoffman /Fredericks) to appoint Eli Beckman, Corte Madera and Chantel Walker, San Anselmo, as first and second Primary Representatives, respectively, to the League of California Cities North Bay Division Executive Board.
Result: Motion carried by acclamation.

The Alternate position will remain vacant. Should a letter of interest be received, the appointment will be agendized for consideration at the next scheduled MCCMC meeting.

4.a.2. Marin County Disaster & Citizen Corps Council (“DC3”)
(Incumbent: Catherine Way, Larkspur, current 2-year term will expire 01/2026)

Incumbent Catherine Way, Larkspur, has indicated that she will not seek reappointment to a new two-year term. A call for letters of interest was announced at the September 24th MCCMC meeting.

A letter of interest was received from Fred Casissa (Corte Madera).

President Hellman called for any additional nominees from the floor. No additional nominations were received from the floor.

She then called for public comment.
No public comment was received in person or via email regarding this item.

President Hellman called for a motion.
Motion: There was a motion and second (Paulson /Eklund to recommend appointment of Fred Casissa, Corte Madera, to serve as the MCCMC Representative to the Marin County Disaster & Citizen Corps Council. ("DC3")
Result: Motion carried by acclamation.

As the appointment is required to be ratified by the Marin County Board of Supervisors, Secretary Vaughn will issue a letter confirming MCCMC action on this matter and ask that the ratification of the appointment of Fred Casissa, Corte Madera, as the MCCMC Representative to Marin County DC3 be agendized for the Board of Supervisors' consideration at the earliest available opportunity.

4.a.3. Marin Transit Board of Directors
Current Representatives to the Marin Transit Board:
- Primary Representative 1, Maribeth Bushey, San Rafael: Seat expires January 1, 2027
- Primary Representative 2, Fred Casissa, Corte Madera: Seat expires January 1, 2026
- Alternate Representative: Maika Llorens Gulati, San Rafael, Seat expires January 1, 2026

A call for letters of interest was announced at the September 24th MCCMC meeting. Incumbents Fred Casissa (Corte Madera), and Maika Llorens Gulati (San Rafael) have indicated interest in seeking re-appointment to their respective seats and submitted letters of interest.

President Hellman called for any additional nominees from the floor. No additional nominations were received from the floor.
She then called for public comment.
No public comment was received in person or via email regarding this item.

President Hellman called for a motion.
Motion: There was a motion and second (Ravasio /Bushey) to appoint Fred Casissa, Corte Madera, to a new two-year term as second Primary Representative to the Marin Transit Board of Directors, and Maika Llorens Gulati, to a new two-year term as Alternate Representative to the Marin Transit Board of Directors, with terms commencing January 1, 2026.
Result: Motion carried by acclamation.

Secretary Vaughn will issue a letter to the Marin Transit Board Secretary confirming MCCMC action on this matter.

4.b. Consideration and Possible Appointment of MCCMC Elected Official Primary and Alternate Seats on Marin Climate Action Network (MarinCAN) Board

The County of Marin has provided notice that the MarinCAN Board (formerly Drawdown Marin) currently has one vacancy for a city or town elected official to be chosen by MCCMC due to the resignation of prior appointee, Sausalito Councilmember Melissa Blaustein.

A call for letters of interest was announced at the June 25, 2025 meeting, and a vote on appointments was deferred to the October 22, 2025 meeting as no letters of interest were received prior to the September 24th MCCMC meeting. No letters of interest were received.

President Hellman called for any additional nominees from the floor. No nominations were received from the floor.
She then called for public comment. No public comment was received in person or via email regarding this item.

It was noted that this position will remain vacant. Should a letter of interest be received, the appointment will be agendized for consideration at the next scheduled MCCMC meeting.

4.c. Review of Draft Agenda for January 28, 2026 MCCMC Meeting To Be Held Via Zoom Webinar

There was no discussion on this item and no public comment was received in person or via email regarding this item.

4.d. Consideration and Possible Approval of Draft Minutes of the September 24, 2025 MCCMC Meeting

There was no discussion on this item and no public comment was received in person or via email regarding this item. President Hellman called for a vote to approve the draft minutes of the June 25, 2025 meeting.
Motion: There was a motion and second (Eklund / Fredericks) to approve the draft minutes for September 24, 2025.
Result: Motion carried by acclamation.

5. Adjournment

The meeting was adjourned at 6:45 to the next regular meeting scheduled for January 28, 2026 to be held as a virtual meeting via Zoom webinar.

MARIN COUNTY COUNCIL OF MAYORS AND COUNCILMEMBERS
DRAFT MINUTES

WEDNESDAY, APRIL 22, 2026
Business Meeting: 6:05pm

Business Agenda will begin at 6:05pm or upon conclusion of the City Selection Committee meeting, whichever is later.

Marin Wildfire Prevention Authority Board Room
1600 Los Gamos Dr., Suite 335. San Rafael, CA 94903

PUBLIC ATTENDANCE OPTIONS FOR THIS MEETING: Members of the public had the option to attend the meeting in person, or view and participate in the meeting remotely through the following link: https://us02web.zoom.us/j/82397688147
Attendees could also call in via: +1 (669) 900-9128 (Zoom webinar ID 82397688147) or iPhone one-tap: +16699009128,,82397688147#
Options for Submitting Public Comment for this meeting:
1. Emailing MCCMCSecretary@mccmc.org prior to 4:00 PM on the day of the meeting, 2. Attending the meeting in-person at the agendized meeting location 3. Selecting the "Raise Hand" icon in the Zoom meeting or dialing *9 if calling in to the meeting.
Full Agenda Packet available here: http://www.mccmc.org
Video of the meeting is available here: https://www.youtube.com/watch?v=cB-xopsNkVI&t=460s

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Members Present

Belvedere: -
Corte Madera: Vice Mayor Rosa Fred Casissa
Fairfax: Mayor Stephanie Hellman, Councilmember Barbara Coler
Larkspur: Vice Mayor Gabe Paulson
Mill Valley: Mayor Max Perrey (arrived 6:10PM), Councilmember Stephen Burke, Caroline Joachim (virtual), Katherine Jones (virtual)
Novato: Mayor Rachel Farac, Councilmembers Pat Eklund, Kevin Jacobs
Ross: Mayor Juile McMillan; Councilmembers Teri Dowling, Bill Kircher (virtual)
San Anselmo: Mayor Steve Burdo
San Rafael: -
Sausalito: Mayor Steven Woodside
Tiburon: Councilmember Alice Fredericks

Ex Officio: MCCMC Secretary Rebecca Vaughn; Dan Schwarz, Larkspur City Manager (virtual); Derek Johnson, Marin County Executive; Veronica Hurd, Asst. to Marin County Executive; Linn Walsh, Deputy County Executive; D'Angelo Paillet, Municipal Services Manager/Office of County Executive, County of Marin; Jeren Batchelder-Seibel, Policy Analyst, Marin LAFCo; Mark van Gorder, PGE Public Affairs North Bay.

1. Call to Order / Roll Call

President Stephanie Hellman called the meeting to order at 6:09p.m., and welcomed everyone to the meeting of the Marin County Council of Mayors and Councilmembers, for April 22, 2026.

A roll call of the Marin towns/cities was taken. There was a quorum of the 11 Marin cities/towns, with ; representatives from 7 of the 11 Marin cities/towns in attendance (Belvedere, San Rafael, Sausalito, Tiburon absent).

2. Public Comment:

No public comment was received from in-person or online attendees, and no emailed public comment was received.

3. Welcome and Introduction of Guests

President Hellman welcomed guests in attendance.

4. Business Meeting:

4.a. Announcement of Upcoming Expiration of Term of One MCCMC Representative and One Alternate MCCMC Representative to the Association of Bay Area Governments Executive Board (ABAG)

President Hellman announced that the terms of the MCCMC Representative and Alternate Representative to the Association of Bay Area Governments Executive Board will be expiring. As announced during the City Selection Committee meeting, a meeting of the City Selection Committee will be convened on May 27, 2026 to review letters of interest received and vote on appointments.

4.b. Review Of Draft Agenda for the May 27, 2026 MCCMC Regular Meeting. The hybrid meeting will be held at Homeward Bound of Marin, Key Room South Annex, Gilardi Training and Events Center 1385 N. Hamilton Parkway, Novato, CA 94949

There were no public comments received from in-person or online attendees regarding the draft agenda for April 22, 2026. No emailed comments were received. It was noted that the meeting will be hybrid, held in person at Homeward Bound of Marin in Novato, with remote participation available.

4.c. Consideration and Possible Approval of the Draft Minutes of the March 25, 2026, MCCMC Regular Meeting

There were no public comments received from in-person or online attendees regarding the draft minutes for the March 25, 2026 MCCMC Regular meeting. No emailed comments were received.

There was a motion and second (Pat Eklund / Steve Burdo) to approve the minutes of the March 25, 2026 regular meeting. A roll call vote was taken, and the motion was approved 7-0-4 (Belvedere, San Rafael, Sausalito, Tiburon absent)

5. Committee Reports

President Hellman noted that written committee reports were included in the agenda packet and available on the MCCMC website. President Hellman thanked those who submitted written reports and encouraged the membership to review the reports.

President Hellman reported that the Ad Hoc Governance Subcommittee's draft redline of proposed bylaw updates was included in the agenda packet and encouraged members to review the draft in advance of anticipated action at the next meeting. She also reported that the Ad Hoc Subcommittee to Recruit and Recommend a New Secretary/Treasurer had received approximately ten applications and would be convening soon to review applications and conduct interviews.

Pat Eklund, Novato, highlighted the ABAG report, including a new housing portal developed by ABAG and the Bay Area Housing Finance Authority showing housing availability and affordability information

throughout the Bay Area. She also highlighted the BCDC report and requested that members provide input regarding the multi-use path on the Richmond-San Rafael Bridge, noting that BCDC would be taking action on the matter. She further encouraged participation in the Regional Shoreline Adaptation Plan webinar scheduled for April 29, 2026.

No action was taken under Committee Reports.

The following Committee Reports were included in the agenda packet:

5.a. Ad Hoc Governance Subcommittee
5.a. First draft of revised By Laws provided by Ad Hoc Governance Subcommittee
5.b. Ad Hoc Subcommittee to Recruit and Recommend a New MCCMC Secretary/Treasurer
5.b. Recruitment notice provided by Stephanie Hellman, Fairfax
5.c. Association of Bay Area Governments (ABAG) and Bay Conservation Development Commission (BCDC)
5.c. Written reports provided by Pat Eklund, Novato
5.d. Golden Gate Bridge, Highway and Transportation District
5.d. Written report provided by Holli Thier, Tiburon
5.e. Marin Local Agency Formation Commission (LAFCo)
5.e. Written report provided by Barbara Coler, Fairfax
5.f. Transportation Authority of Marin
5.f. Written report provided by Alice Fredericks, Tiburon

6. Presentations: MCCMC received the following presentations:

6.a. Derek Johnson – County Executive, County of Marin. Update to MCCMC regarding several Countywide programs and initiatives.

County Executive Derek Johnson provided a presentation regarding the County of Marin's organizational restructuring and current strategic priorities. The presentation included discussion of the County's transition to a County Executive model, efforts to improve coordination and accountability across departments, development of a unified capital improvement program, major infrastructure and facility projects, digital service improvements, equity initiatives, climate resilience and adaptation planning, emergency preparedness, and the County's upcoming strategic planning process. Following the presentation, members asked questions regarding coordination with elected County officials, regional shoreline adaptation planning, opportunities for city/county collaboration on climate resilience funding, and Health and Human Services operations.

Video of the presentation can be viewed here: https://www.youtube.com/watch?v=cB-xopsNkVI&t=825s
The slide deck can be viewed here: https://www.mccmc.org/wp-content/uploads/04.22.26-MCCMC-Derek-Johnson.pdf

6.b. Assessing Federal Funding Risk in Marin: Implications and Strategy
Presentation provided by: Jason Blau, Chief Strategy Officer, Marin Community Foundation, and Serena Salgado, Strategy Analyst, Marin Community Foundation

Jason Blau, Chief Strategy Officer, and Serena Salgado, Strategy Analyst, of the Marin Community Foundation, provided a presentation regarding an analysis of potential federal funding risks and their possible impacts in Marin County. The presentation included discussion of federal funding streams

received in Marin, areas of funding considered stable or potentially at risk, and the potential impacts of federal and state policy changes on health care, food assistance, housing, public housing, infrastructure, disaster relief, and services for immigrant and marginalized communities. The presenters emphasized that the analysis was intended as a call to coordinated action rather than panic, and highlighted the importance of local, state, philanthropic, nonprofit, and intergovernmental coordination to help mitigate potential impacts. Following the presentation, members asked questions regarding demographic and geographic impacts, the role of donor-advised funds and private philanthropy, support for nonprofit partners, public housing funding, and opportunities for improved coordination among the County, cities, Marin Community Foundation, and community-based organizations.

Video of the presentation can be viewed here: https://www.youtube.com/watch?v=cB-xopsNkVI&t=3597s
The slide deck can be viewed here: https://www.mccmc.org/wp-content/uploads/042226-_MarinCountyFederalandStateFundingAnalysis.pdf

7. Adjournment

The meeting was adjourned at 7:38pm to the next regular meeting scheduled for May 27, 2026 to be held as a hybrid meeting in person at Homeward Bound of Marin in Novato.

ABAG Report to MCCMC[1]

May 2026

EXECUTIVE SUMMARY: This report highlights: 1) Upcoming General Assembly – June 18, 2026; 2) Proposed Operating Budget and Workplan for FY 2026-2027; 3) Regional Housing Needs Allocation; 4) ABAG Housing Committee and Bay Area Housing Finance Authority; 5) Retirement of Caitlin Sweeny, Executive Director of the SF Bay Estuary Partnership; 6) SB 979 (Strickland): Regional Housing Needs Allocation (RHNA); and, AB 2508 (Hoover): Eliminates the Public Utilities Public Purpose Programs Fund and replaces it with funding from the Greenhouse Gas Reduction Fund.

ABAG GENERAL ASSEMBLY: The ABAG delegates from 101 cities and towns; and, the 9 counties within the SF Bay Area will convene on June 18, 2026 starting at 10:00 am to vote on the proposed FY 2026-2027 budget and workplan; and, on the Executive Board's nomination for President and Vice President of ABAG for the FY 2026-2028 term. All delegates from cities and counties are encouraged to attend. More information coming from ABAG.

OPERATING BUDGET AND WORKPLAN FOR FY 2026-2027: On May 21, 2026, the ABAG Executive Board approved bringing forward the proposed operating budget and workplan for FY 2026-2027 to the General Assembly for final review and approval on June 18, 2026. This Operating Budget also identifies the annual membership fee and assessment schedules, as well as, a summary of revenues and expenses – both actual and projected – for the current and projected – both actual and projected for the current and upcoming fiscal years.

The proposed ABAG Work Program for FY 2026-27 provides an overview of all programs and initiatives undertaken by ABAG. It highlights key accomplishments from FY 2025-26 and outlines planned activities for FY 2026-27 across core areas, including Regional Planning and Collaboration, Public Engagement, Data Strategy and Analytics, Housing and Energy, Water Quality Improvements, Habitat Restoration, and Climate Adaptation, and Legislation and Public Affairs. In addition, the proposed budget reflects the allocation of revenues and expenditures across all operating funds, including ABAG Administration, the Bay Area Regional Energy Network (BayREN), and the San Francisco Estuary Partnership (SFEP).

Separate from this item, the FY 2026-27 operating budgets for the ABAG Finance Authority for Nonprofit Corporations (FAN) and ABAG Publicly Owned Energy Resources (POWER) will be presented to their respective governing boards for review and approval. The General Assembly is not required to approve these workplans and budgets since their funding sources are different from ABAG.

REGIONAL HOUSING NEEDS ALLOCATION (RHNA) – CYCLE 7: RHNA is the state-required process to determine the number of housing units, by affordability level, that every local jurisdiction in the region must accommodate in the Housing Element of its General Plan. The California Department of Housing and Community Development

[1] Marin County Council of Mayors and Councilmembers (MCCMC). For questions, contact Councilmember Pat Eklund; City of Novato at: pateklund@comcast.net; and/or 415-336-9913 (cell).

(CA HCD) develops the total housing need for the region, called the **Regional Housing Need Determination (RHND)**. ABAG must develop a methodology to distribute this need to local jurisdictions. Housing Elements must be certified by CA HCD every eight years. **The upcoming 7th cycle of RHNA covers the planning period of 2031 to 2039; Housing Elements must be adopted by January 31, 2031.**

Due to earlier changes in state law, the Bay Area saw a **significant increase in its RHND during the last RHNA cycle**, **rising from 187,990 in Cycle 5 to 441,176 in Cycle 6**. Staff anticipates that the upcoming RHND for **Cycle 7 will likely be larger than the last cycle due to recent changes in state law, such as the requirement to consider the housing needs of individuals and families experiencing homelessness**.

Attachment 1 provides a more detailed explanation of the changes to the RHNA process for the upcoming cycle as mandated by the State of California.

ABAG HOUSING COMMITTEE AND BAY AREA HOUSING FINANCE AUTHORITY:

On May 13, 2026 the ABAG Housing Committee and the Bay Area Housing Finance Authority met to get an update on BAHFA's new construction and preservation project awards in the SF Bay Area. BAHFA's new construction and preservation funding is provided through five programs that are identified on the following chart and explained in detail following the chart below.

Following are the projects that BAHFA has financed at 4 sites in Marin County:

Jurisdiction	Project/Site/Developer	Program/Type of Assistance	Funding	Affordable Homes Assisted	Total Homes
Corte Madera	Fifer & Nelien	Priority Sites Technical Assistance	$76,000	TBD	120
San Rafael	San Rafael Public Sites Portfolio	Priority Sites Technical Assistance	$160,000	TBD	300
San Rafael	400 Canal Street/Tesseract Capital Group	Welfare Tax Exemption	$5,000	94	99
Unincorporated	St. Vincent's	Priority Sites Technical Assistance	$45,000	TBD	680
TOTAL			**$286,000**	**94**	**1,199**

- **Priority Sites Loan Program:** Priority sites are properties identified by communities to help meet local and regional housing needs. These sites include declining malls, recently closed public facilities, transit station parking lots and unused school district land. The sites include, or are nearby, essential services, green space and frequent public transit. Program loans enable projects to complete predevelopment work necessary to receive full financing and break ground.
- **Priority Sites Technical Assistance Program** enables local governments and emerging developers to envision and entitle projects identified as community priorities.
- **Preservation Loan Pilot** preserves affordable housing and protects residents by helping mission-driven organizations buy and rehabilitate residential properties, which are then converted to permanently affordable housing.

• **Preservation Technical Assistance Grant Program** assists with upfront consulting costs of preservation projects to help mission-driven organizations accelerate their timelines from predevelopment to purchasing the property.

• **Welfare Tax Exemption Program** provides the $5,000 in public sector support that mission-driven developers need to qualify for property tax relief under state laws.

Following is a chart showing the total funding, number of affordable homes and total homes and number of sites for each County in the SF Bay Area:

COUNTY	FUNDING	AFFORDABLE HOMES*	TOTAL HOMES	NUMBER OF SITES
Alameda	$14,669,225	731*	9,165	7
Contra Costa	$4,080,650	425*	3,850	13
Marin	$285,000	94*	199	4
Napa	$3,245,000	12*	492	3
San Francisco	$7,250,000	115	8016	2
San Mateo	$4,755,000	367	2,750	4
Santa Clara	$11,850,825	657*	2,404	11
Solano	0	0	0	0
Sonoma	$4,750,000	18*	518	2
TOTAL:	**$50,885,700**	**2,419***	**27,394**	**46**

*not all affordable homes have been identified as of May 2026.

RETIREMENT OF CAITLIN SWEENEY, EXECUTIVE DIRECTOR, SF BAY ESTUARY PARTNERSHIP: On May 21, 2026, the ABAG Executive Board recognized Caitlin Sweeney, Executive Director of the SF Estuary Partnership for her many contributions to the restoration and enhancement of the SF Bay and Estuary. Caitlin is only the third Director to lead the San Francisco Estuary Partnership in its 39-year history. Caitlin worked for the CA Coastal Commission, the Bay Conservation and Development Commission prior to being hired as the Executive Director. Caitlin's service of more than a decade of leadership and service to the San Francisco Estuary Partnership resulted in many improvements and accomplishments. One of her many accomplishments included securing funding from the US Environmental Protection Agency that resulted in several novel nature-based solutions at Oro Loma Horizontal Levee, leading to the construction of the first ever Horizontal Levee in the San Francisco Bay and demonstrating her core value of turning science and policy into action. The ABAG Executive Board has begun the recruitment to fill the Executive Director position for the SF Bay Estuary Partnership.

PROPOSED STATE LEGISLATION: In May, ABAG Executive Board voted to oppose both bills as recommended by the ABAG Legislative Committee
:

1) **Senate Bill 979** (Strickland) -- changes the current Regional Housing Needs Allocation (RHNA) by subjecting final RHNA determinations to judicial review.
2) **Assembly Bill 2508** (Hoover) -- would eliminate the Public Utilities Public Purpose Programs Fund which is the ratepayer-based funding stream for energy efficiency programs, such as BayREN, and replaces it with funding from the Greenhouse Gas Reduction Fund, which is, unfortunately, subject to annual appropriations by the State legislature.

ATTACHMENT 1

Since the last RHNA cycle, the CA Legislature adopted several changes to the RHNA legislation including the following:

1. **Earlier RHND**: CA HCD is now required to provide the RHND **one year earlier** (three years prior to the Housing Element deadline, instead of two years) which means that this cycle of Housing Elements will be due by **January 31, 2031**. To achieve this deadline, ABAG will need to submit the RHND for each city/town and county by **January 31, 2028**.

2. **Homelessness:** HCD is now required to consider the housing needs of individuals and families experiencing homelessness when developing the RHND. By statute, HCD must consult with ABAG on the data sources to be used to determine this need

3. **Cost Burdened and Overcrowded Households:** HCD must now consider the percentage of households that are cost burdened and the percentage of households that are overcrowded in the region and throughout the nation when determining the RHND. Previously, HCD considered the percentage of cost burdened and over-crowded households in the region and in comparable regions in the country.

4. **Affordability Levels:** The RHND, RHNA allocation and Housing Elements must now include separate categories for acutely low- and extremely low-income households, which were previously grouped together in the very low-income category.
5. **University Enrollment:** The RHND and RHNA allocation methodology must now consider student enrollment at campuses of the University of California (UC) and California State University (CSU)

6. **Climate Factors:** The RHNA allocation methodology must now consider climate-related factors, including evacuation route capacity, wildfire risk and sea level rise. These factors will be considered alongside other statutorily required factors.

7. **Plan Bay Area:** The RHNA allocation is required to be “informed” by Plan Bay Area whereas previously it was required to be “consistent” with Plan Bay Area.

8. **Subregions:** The allocation to subregions must now be the same proportion as the subregion’s share of the adopted RHNA plan from the previous cycle. For example, if the participating jurisdictions in a subregion received five percent of the previous RHND based on the methodology contained in the last RHNA, then the subregion would receive five percent of the new RHND for this cycle as well.

9. **Timelines:** Various changes were made to the timelines that govern RHNA to speed up the process. For example, the time HCD has to review an adopted RHNA methodology was reduced from 90 to 45 days, and the time HCD has to determine if a final allocation plan is consistent with existing and projected housing need was reduced from 30 to 15 days.

Following are the proposed milestones for the next RHNA Process for ABAG followed by the steps to achieve an approved Housing Element:

Key RHNA Milestones	**Date**
ABAG consultation with HCD on RHND	Late 2027
Housing Methodology Committee advises on methodology	Fall 2027 – Fall 2028
HCD issues RHND	Early 2028
Subregions form	Early 2028
ABAG submits draft methodology to HCD for approval	Early 2029

1. Regional Allocation: HCD consults with ABAG regarding the assumptions and methodology to be used to determine the total housing need for the region and then issues the RHND.

2. Draft Methodology Development: ABAG is responsible for developing a methodology to allocate the regional housing need to local governments consistent with state law. In past cycles, ABAG convened an ad-hoc Housing Methodology Committee (HMC) comprised of elected officials, local staff and regional stakeholders to advise ABAG staff on the allocation methodology. In addition, state law requires ABAG to survey local jurisdictions for input.

3. Draft Methodology Approval by HCD and Draft Allocations: ABAG is required to submit the draft allocation methodology to HCD for review. Following HCD's approval, ABAG adopts the final methodology and issues draft allocations to jurisdictions.

4. Appeals and Final Allocations: Jurisdictions and HCD have an opportunity to appeal a jurisdiction's draft allocation. After ABAG acts on the appeals, it adopts final allocations to jurisdictions. At this point, ABAG's role in the RHNA process concludes.

5. Housing Elements: Local jurisdictions update their Housing Elements to show how they plan to accommodate their housing allocations. The Housing Element must include an inventory of sites that have been zoned for sufficient capacity to accommodate the allocation. Local jurisdictions submit their updated Housing Element to HCD for certification.

Bay Conservation and Development Commission (BCDC) Report to MCCMC[1]

May 2026

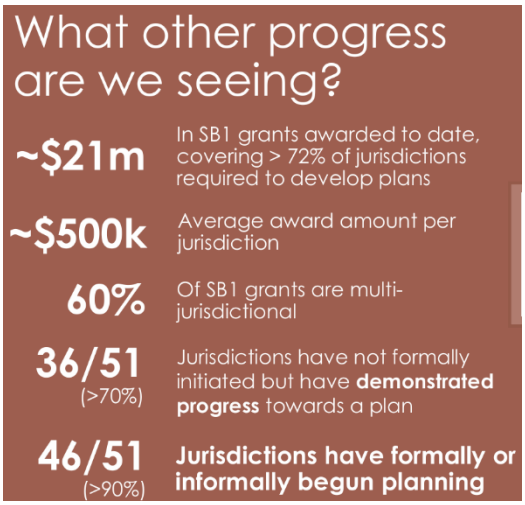
STATE ROUTE 37 -- SEARS POINT TO MARE ISLAND INTERIM IMPROVEMENT PROJECT:

On May 7, 2026, BCDC held a public hearing, discussed and took action to approve the permit application from Caltrans to widen one-mile section of State Route 37 in the North Bay and replace the Tolay Creek Bridge with a wider and longer bridge. The purpose of the Interim Project Phase 1 is to: 1) widen the SR37 highway to increase automobile capacity along an approximately one-mile segment of the road: and, 2) lengthen the Tolay Creek Bridge to improve tidal connectivity and habitat conditions at Tolay Creek. Improvements to the SR37/SR121 interchange are also included in the project, but those improvements occur outside of BCDC jurisdiction. The project is within BCDC Certain Waterways jurisdiction, which extends to the northerly line of Sears Point Road. Much of the area south of SR37 on Tubbs Island is tidal marsh, that tidal marsh is included in the Certain Waterway.

This project involves 0.86 acres of permanent new fill; and it will also involve the removal of fill that was placed in Tolay Creek prior to BCDC's existence, resulting in 0.51 acres of new open water in certain waterways and 0.63 acres of new open waters of Tolay Creek north of the bridge which is also outside of BCDC jurisdiction. The project **does** result in a net increase of fill in BCDC jurisdiction. The permittee is required to contribute in-lieu public access by conveying a total of $693,160 to the City of Vallejo to enhance an existing section of Bay Trail at the River Park. River Park and the Bay Trail path are currently required public access of the Greater Vallejo Recreation District and this in-lieu fee will be used to resurface the trail, install signage, manage invasive plants, install native plants, and for other various park improvements. Once the funds are conveyed, the City of Vallejo will be responsible for implementing and maintaining the project. Construction would begin as early as 2027, and is expected to be completed in 2032. The total cost of the project is $92.8 M.

REGIONAL SHORELINE ADAPTATION PLANS (RSAP):

On May 7, 2026, the BCDC Commission received an update on the progress of Bay Area cities and counties on the preparation and submittal of RSAP's. As you may recall, SB 72 was enacted in 2023, requiring BCDC to develop guidelines for subregional shoreline adaptation plans (RSAP) to address sea level rise in the Bay. BCDC adopted the RSAP guidelines in December 2024 that includes a regional vision, priorities, and guidelines for local plans.



Fifty-one (51) Bay Area jurisdictions have until January 2034 to develop RSAPs. To date, 20% of the 51 jurisdictions have publicly noticed and/or initiated preparation of their RSAP – those jurisdictions are the cities of Mill Valley, Alameda, San Mateo, Suisun City, Fairfield, Vallejo, Richmond along with the Counties of Solano, Contra Costa, San Mateo and the City and County of San Francisco. To date, roughly $21M in SB 1 grants have been awarded to begin preparation of their

[1] Marin County Council of Mayors and Councilmembers (MCCMC). For questions, contact Councilmember Pat Eklund; City of Novato at: pateklund@comcast.net; and/or 415-336-9913 (cell).

RSAP's. Also, roughly 60% of those who have been awarded grants are working with neighboring jurisdictions in the development of their RSAP.

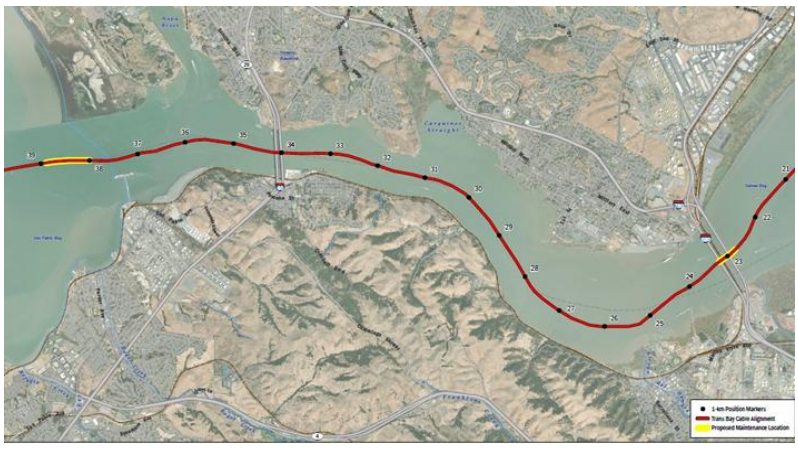
PROPOSED SAN FRANCISCO BAY PLAN AMENDMENT NO. 1-26, TO ADDRESS BENEFICIAL REUSE OF SEDIMENT AND SOIL FOR WETLAND RESTORATION AND RISING SEA LEVEL ADAPTATION

On May 7, 2026, BCDC initiated the process to amend the San Francisco Bay Plan to address beneficial reuse of dredged sediment and upland soil for wetland restoration and sea level rise adaptation. Wetlands are vital natural infrastructure and they provide habitat, support plants and animals, improve air and water quality, offer recreational opportunities, and protect shoreline communities by absorbing wave energy and floodwaters. Sediment underpins these functions by providing the base of the habitat, cycling nutrients, and sustaining the food web; without enough of it, wetlands cannot survive. Although more than 500,000 acres of tidal wetlands once rimmed the Bay, post-colonial human interventions – including mining, deforestation, diking, dams, levees, aqueducts, dredging, draining, filling, waterfowl hunting, and salt production – have destroyed or submerged an estimated 85-95 percent. This loss has increased the region's vulnerability to flooding. As sea level rises at an accelerated rate, risks to public safety, infrastructure, wildlife, recreation, and the economy will increase.

The Commission held a discussion on, and voted 16-0-1 to approve, a staff recommendation to initiate a Bay Plan amendment on sediment and beneficial reuse. This action will further address beneficial reuse of dredged material, sediment and soil for wetland restoration and adaptation to rising sea level by making beneficial reuse the priority for dredged material, sediment and soil. Since the Bay Plan details the many benefits of habitat, wildlife, water surface area, and other Bay resources, it needs to describe the numerous ecosystem services derived from beneficial reuse of sediment and soil to create, restore, and adapt wetlands. Science about wetlands, restoration, dredging, upland construction, beneficial reuse, and climate change **has significantly advanced** since the dredging findings and policies were last updated.

TRANS BAY CABLE MAINTENANCE PROJECT

On May 21, 2026, BCDC held a public hearing and voted 15-0-0 to approve, a permit application from Trans Bay Cable to continue its maintenance operations on its existing submarine HVDC cable.



The Trans Bay Cable Maintenance Project involves the placement of protective covering materials to segments of an existing submarine High-Voltage Direct Current (HVDC) cable. In East San Pablo Bay, Trans Bay Cable (as shown in the adjacent photo) will place approximately 300 linear feet of polyurethane covering and 0.4 acre (up to 2,200 cubic yards) of concrete mattresses along a 3,000-foot-long segment of cable; in the Carquinez Strait, north of Martinez, Trans Bay Cable will install approximately 1,000 linear feet of polyurethane covering and place 0.1 acre (up to 500 cubic yards) of concrete mattresses along a 1,000-foot-long segment of cable as figure 1). The Trans Bay Cable Maintenance Project involves the placement of protective covering (e.g. concrete mattresses) to segments of an existing submarine High-Voltage Direct Current (HVDC) cable. In East San Pablo Bay, Trans Bay Cable will place approximately 300

linear feet of polyurethane covering and 0.4 acre (up to 2,200 cubic yards) of concrete mattresses along a 3,000-foot-long segment of cable. In the Carquinez Strait, north of Martinez, Trans Bay Cable will install approximately 1,000 linear feet of polyurethane covering and place 0.1 acre (up to 500 cubic yards) of concrete mattresses along a 1,000-foot-long segment of cable. 300 linear feet of polyurethane covering and 0.4 acre (up to 2,200 cubic yards) of concrete mattresses along a 3,000-foot-long segment of cable; in the Carquinez Strait, north of Martinez, Trans Bay Cable will install approximately 1,000 linear feet of polyurethane covering and place 0.1 acre (up to 500 cubic yards) of concrete mattresses along a 1,000-foot-long segment of cable.

Construction may be conducted in a single season, during a planned outage of the cable from June 1, 2026, through August 31, 2026. If the work has not been completed during this outage period, mattress placement would continue through November 30 during the remainder of the 2026 in-water work window, or during the 2027 in-water work windows. The estimated total project cost is approximately $10 million.

BCDC STRATEGIC GOALS:

Following are a few highlights of key provisions of BCDC's efforts to achieve the strategic goals in the following areas::

1. **Improve regional sediment management and increase the beneficial reuse of sediment**.
   To date the Commission has voted to initiate the Sediment Bay Plan Amendment and will be conducting a workshop on June 4, 2026. The challenges are nailing down appropriate policy language and developing finance strategy. Then

2. **Proactively and regularly update the Bay Plan to reflect changing policy needs.**
   To date the Commission has adopted Bay Plan Amendment on Cartographic Updates to Maps – approved challenges/What's Next; Bay Plan policy review: What are the next Commission led Bay Plan Amendments?

3. **Determine whether and how BCDC's regulatory and planning authority and jurisdiction should be expanded to foster larger scale adaptation efforts**.
   To date the Commission has guided the Rising Sea Level Commissioner Working Group and stakeholder interviews, there will be a workshop in the Fall of 2026 to consider advance policy & legislative recommendations.

4. **Increase the capacity of the Regulatory Division to execute its core functions moreefficiently.**
   To date recent regulatory changes were made to ensure BCDC's permitting program was more efficient; and efforts are being made to increase capacity to integrate permitting, compliance and enforcement.

5. **Develop long-term relationships and partnerships between and among BCDC and the Bay Area's Tribal Communities to increase authentic and lasting engagement**.
   To date BCDC created a Tribal Consultation Addendum, conducted training of BCDC staff; established early consultations with tribal leaders regarding the SWAP Challenges and working on outreaching with Tribal Nations.

Gmail Rebecca Vaughn <mccmcsecretary@gmail.com>

Golden Gate Bridge Board report for packet!

Holli Thier <hollithier@gmail.com> Wed, May 20, 2026 at 7:46 PM
To: Rebecca Vaughn <mccmcsecretary@gmail.com>, Holli Thier <hollithier@gmail.com>, Holli Thier <hollithierggb@gmail.com>
Cc: Rebecca Vaughn <MCCMCSecretary@mccmc.org>

Something went wrong with the report:

I am committed to help all of our 11 Cities/Towns and County through my service. I want to make sure you know that I am always available to discuss issues with you, and do hope that you will reach out to me anytime at (415) 407-4843 or hollithiertiburontowncouncil@gmail.com or hollithierggb@gmail.com.

I want to thank all of you again for appointing me to the Bridge Board.

Highlighted Current Items From Past Meeting or Since Past MCCMC Meeting

1. I will send these in a separate email so the format does. not get messed up again.

Please attach April board meeting minutes

Please see the summary of actions from the April meeting.

file:///Users/hollithierthethiergroupllc/Library/Mobile%20Documents/com~apple~CloudDocs/Downloads/2026-0424-boardmeeting-summaryofactions.pdf
[Quoted text hidden]

Golden Gate Bridge Board report for 9/24 packet!

Holli Thier <hollithier@gmail.com> Wed, May 20, 2026 at 7:52 PM
To: Rebecca Vaughn <mccmcsecretary@gmail.com>, Holli Thier <hollithier@gmail.com>, Holli Thier <hollithierggb@gmail.com>
Cc: Rebecca Vaughn <MCCMCSecretary@mccmc.org>

1.

Golden Gate Bridge Toll Rates Increase July 1, 2026

On Wednesday, July 1, 2026, all Golden Gate Bridge toll rates will increase. This increase is part of a multi-year toll increase program approved by the Golden Gate Bridge Board of Directors.
Toll rate increases include:

- FasTrak Account rate (from $9.75 to $10.25)
- Pay-As-You-Go rate including License Plate Accounts and One-Time Payments/Short-Term License Plate Account (from $10.00 to $10.50)
- Toll Invoice rate (from $10.75 to $11.25)
- Carpool rate (from $7.75 to $8.25)
- Multi-axle vehicle toll rates

2.

Larkspur Ferry Customers Can Preorder Morning Espresso

Preorder your morning espresso drink before you arrive at our Larkspur Ferry Terminal and your coffee will be waiting for you as you board your boat. Our new coffee cart at the Larkspur terminal offers a variety of delicious espresso drinks and a small variety of snacks to grab and go before you board.

Coffee cart hours are 6:30am - 2:00pm Monday through Friday.

3.

Taking Transit to San Francisco is Easier than You Think

Golden Gate Transit offers frequent, affordable, and comfortable weekday commute service between Petaluma and San Francisco. **Route 172** stops at the Petaluma Fairgrounds Park & Ride during morning and afternoon rush hours, giving riders options for travel to and from San Francisco – plus a free and safe place to park your car. Choose from nine different morning trips arriving in San Francisco as early as 5:45 am, and nine return trips departing the San Francisco Financial District as early 2:15 pm. So park your car and cruise in the carpool lane on Golden Gate Transit for a quick and relaxing ride to San Francisco. Click here for schedules and real-time maps.

The Petaluma Fairgrounds Park & Ride is conveniently located on E Washington & Ellis Street. There is plenty of parking and a Java Hut if you need coffee before your trip.

- Five trips arrive in San Francisco **before 8 am** on weekdays.
- Free Parking.
- Multiple options on Route 172.
- Nine morning trips to San Francisco.
- Nine afternoon trips to Petaluma.
- Earliest trip arrives in SF **before 6 am**.
- Free WiFi on board.
- Affordable: one-way Clipper fare is $11.80

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Date Issued: April 24, 2026

GOLDEN GATE BRIDGE
HIGHWAY & TRANSPORTATION DISTRICT

SUMMARY OF ACTIONS
BOARD OF DIRECTORS MEETING OF APRIL 24, 2026

Resolution No. 2026-016 (April 23, 2026 meeting of the Finance-Auditing Committee)
Ratifies actions taken by the Auditor-Controller, as follows:
(1) Ratifies Commitments and/or Expenditures;
(2) Ratifies previous investments;
(3) Authorizes reinvestments; and,
(4) Accepts the "Investment Report" for March 2026.

Resolution No. 2026-017 (April 23, 2026 meeting of the Building and Operating Committee)
Approves award of Contract No. 2026-D-034, *Online Solicitation Management System*, to Euna Solutions, Inc., of Sandy Springs, GA, in the amount of $146,103.36, for a three-year base term, with two two-year optional renewals, exercisable at the Golden Gate Bridge, Highway and Transportation District's discretion, in the amount of $104,829.16 for the first optional term and $115,574.14 for the second optional term, as detailed in the staff report.

Resolution No. 2026-018 (April 23, 2026 meeting of the Finance-Auditing Committee)
Approves actions, as detailed in the staff report, relative to the Low Carbon Transit Operations Program to authorize the General Manager or his designee to execute and submit related certifications and assurances and agreements on behalf of the District; and, approve submission of a grant application for the *M.V. Mendocino* Replacement Project in FY 25/26.

Resolution No. 2026-019 (April 23, 2026 meeting of the Rules, Policy and Industrial Relations Committee)
As detailed in the staff report, authorizes the setting of a Public Hearing relative to Assembly Bill 2561 – Status of Job Vacancies, on Friday, May 22, 2026, at 11:00 a.m. or immediately after the regularly scheduled May Board meeting in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, California, and further authorizes the General Manager to set annual public hearings relative to the requirements of this Assembly Bill.

Resolution No. 2026-020 (April 23, 2026 meeting of the Rules, Policy and Industrial Relations Committee)
Authorizes execution of a First Amendment to Contract No. 2020-D-050, *HRA, FSA and Retiree Premium Payment Benefit Administration Services*, with Navia Benefit Solutions Inc., to provide benefit administration services as part of the CalPERS Health Benefit Transition, for a total not-to-exceed amount of $459,000 for a term through December 31, 2030, provided funding is available within the Golden Gate Bridge, Highway and Transportation District's annual budget, as detailed in the staff report.

(continued on the next page)

Resolution No. 2026-021 (April 23, 2026 meeting of the Rules, Policy and Industrial Relations Committee)
Approves actions relative to implementation of Senate Bill (SB) 707 (Durazo) Open Meetings: Meeting and Teleconference Requirements, as follows:

1) Approves an amendment to the *Rules of the Board,* **RULE II, THE RULES OF ORDER**, A. Meetings, and adopt a Policy on Disruptions to Public Participation During Remote or Hybrid Meetings regarding disruptions to remote public participation during a public meeting, as attached to the staff report. The Disruption Policy will be included as Appendix E to the *Rules of the Board*;

2) Approves an amendment to the *Rules of the Board,* **RULE XVII, PUBLIC INFORMATION GUIDELINES**, regarding expanding outreach to invite groups that do not traditionally participate in public meetings to attend Board meetings; and,

3) Approves remote meetings for the District's citizen advisory committees to enhance public access and to improve attraction, retention, diversity of advisory committee membership with the understanding that the Board will need to make such findings every six months after this initial approval..

Resolution No. 2026-022 (April 24, 2026 meeting of the Board of Directors)
Approves the selection of Officers of the Board of Directors through December 2027, as follows:

President David Rabbitt
First Vice President Greg Hardeman
Second Vice President Patricia Garbarino

Amorette M. Ko-Wong, Secretary of the District

Marin County Council of Mayors and Councilmember (MCCMC)
Legislative Committee Report

Respectfully Submitted May 22,2026
Alice Fredericks Tiburon Town Council Member

The Legislative Committee meets regularly on 4th Monday of each month at 8AM, however, the next scheduled meeting of the Legislative Committee is Tuesday May 26 due to the Memorial Day Holiday.

The Legislative Committee of MCCMC meets to consider taking positions on the bills in the current legislative session that fall within the scope of advocacy approved by MCCMC (Scope of Advocacy below). Priories to take positions on bills within the scope of advocacy are voted on by the committee with advice from the lobbyist, input from the public, the staff to the legislators, the League of California Cities. Priorities to consideration of bills is also based on a bill's position in and urgencies dictated by the legislative process, as voted on by the members of the Legislative Committee, or as approved at the regularly scheduled MCCMC meetings.

LEGISLATIVE COMMITTEE MAY 26 2026

AGENDA

The Legislative Committee will consider taking positions on the following bills at the May 28th meeting:

1. AB 2296 (Papan) Land use.
2. AB 2433 (Alvarez) Housing development: density bonus.
3. SB 866 (Blakespear) Homeless Housing, Assistance, and Prevention program: housing element.
4. SB 1117 (Cervantes) Accessory dwelling units and junior accessory dwelling units.
5. AB 1821 (Pacheco) California Public Records Act: agency response time.
6. SB 1159 (Cabaldon) Artificial intelligence: transparency and governance.
7. AB 2033 (Papan) Local Agency Public Construction Act: job order contracting.
8. SB 922 (Laird) Vehicles: local agency charges: use of streets or highways.
9. AB 2346 (Wilson) Vehicles: electric bicycles and speed limits.
10. SB 1167 (Blakespear) Vehicles: electric bicycles.

Positions taken will be reported in the June Legislative Committee report to MCCMC or anytime post meeting by your jurisdiction's appointed representative to the MCCMC Legislative Committee.

SCOPE OF ADVOCACY

Fiscal Protection: protect city revenues from state

Local Control: support legislation that enhances local control of resources to provide services while supporting regional co operation. Oppose unfunded mandates and preemption of local authority and control of land use

Transportation Investment: promote stable transportation finance structure for state and local government. Multimodal, enhancing livable communities

Housing/Land use: protect local government land use authority. Oppose punitive housing legislation, and legislation that restricts or reduces local discretion on land use decisions.

Other legislation can be recommended to MCCMC at a regular meeting

Tam Report to MCCMC

Respectfully Submitted May 22,2026
Alice FredericksTiburon Town Council Member

The following is a report of the TAM Executive Committee recommendations to the full Tam Board meeting of May 28 2026

TAM EXEC COMMITTEE Meetings May 11, 2026

The TAM Executive Committees, Funding Programs and Legislation (FP&L) and APL (AP&P), meet monthly before the meeting of the TAM Commission Board to consider proposed agenda items and make recommendations to the full Transportation Authority of Marin (TAM) Board of Commissioners.

1. Funding, Programs and Legislation (FP&L) Executive Committee

Mobility Hub Plan

TAM secured $400K in grant funding for Marin County's Mobility Hub Plan from the MTC Mobility Hubs grant program developed under MTC's Transit Oriented Communities policy. . The funding will support planning to address station access and circulation in the areas of 3 transit sites in Novato, two in San Rafael and one each in Tiburon and Sausalito . The objective of the Plan is to develop conceptual mobility hub designs for six of the hub locations, and also to identify best practices for implementation.
Details of existing conditions and the draft plan can be found here:
https://www.tam.ca.gov/wp-content/uploads/2026/05/8-Draft-Mobility-Hub-Plan-May-2026-FPL.pdf

2026 State Legislation

Critical dates for the 2026 Legislative Session are :
May 14, 2026 Deadline to propose changes to State Budget, referred to as "May Revise"
June 15, 2026 Deadline for Legislature to pass State Budget
August 31, 2026 Last day for the Legislature to pass bills
September 30, 2026 Last day for the Governor to sign or veto bills
January 1, 2027 Statutes take effect, except emergency items that take effect upon signing

The relevant bills considered by TAM and their recommended positions can be found here
List of bills and recommended positions can be found here on page 8
https://www.tam.ca.gov/wp-content/uploads/2026/05/5-State-Leg-May-2026-FPL.pdf

Further, two bills with previously adopted watch positions –are now recommended for a change to a support position.

AB 1569 Davies Electric Bicycle Safety and Training Program Watch to
SB 1167 Blakespear Electric Bicycle Regulations on Motors and Disclosure Watch to

More bills may be added to the matrix in the coming months as they become relevant to TAM or Marin
or requested by TAM Commissioners for discussion or action.

Safe Routes to School (SR2S)

The Marin SR2S Program was established in 2000 as an education and incentive program that
encourages children and parents to use active transportation, such as walking and bicycling, or
other green modes such as carpooling or transit, particularly for trips to/from schools, addressing safety concerns with education programs, and partnering with local public works and law enforcement to address safer streets.

TAM is the administrator of the program which has been in operation for more than 25 years and is funded from
the Measure A/AA ½-Cent Transportation Sales Tax. The SR2S program includes 60 schools during the 2022/23-2024/25 evaluation period and over 29,000 students. The most recent comprehensive evaluation/summary report was developed in 2023. TAM, program contractor Parametrix, staff and the TAM Safe Routes to Schools Ad Hoc Committee
determined that for the next evaluation period from 2022/23-2024/25, a separate consultant would evaluate the
program summary provided by Parametrix. This consultant, TYLin, provided the independent evaluation.
The combined program summary report (Attachment A) and program evaluation (Attachment B)
The reports concluded that the program's fundamental structure aligns well with national best practices,
including a multi-agency approach, application of the six E's framework, and a strong emphasis on
safety, equity, and data-informed planning while supporting the Countywide Transportation Plan
(CTP). Recommendation is that the program continue to operate with the current well established structure.

Several challenges and opportunities for improvement were identified include funding constraints, limited
volunteer capacity, uneven participation across schools and grade levels, and the need for more

high school curriculum, especially with the advent of electric bikes and possible opportunities for improved target education programs and data collection

Revenue for the Safe Routes to Schools program has remained relatively stable at $1M. However program expenditures have consistently outpaced this revenue, reaching closer to $1.3 million per year. Current levels of service have been funded from reserves since the pandemic, but the solution is not sustainable for more than 5 additional years. Scope of services. operational efficiencies and/ or additional funding must be identified to continue the current level of services beyond 2030

Staff will initially work with the program contract team to identify opportunities to implement near- term programmatic and administrative actions from the evaluation within the next two years. These short-term actions will prioritize strengthening existing program elements through expanding support to schools and recruitment of volunteers to sustain and build on the program. Staff will meet with the TAM Safe Routes Ad Hoc. Committee in the meantime to explore those opportunities further.

The FP&L Executive Committee supported staff recommendation to provide the presentation to TAM Board Meeting May 28th for feedback on next steps. Staff and consultant reports can be found here: https://www.tam.ca.gov/wp-content/uploads/2026/05/6-SR2S-Eval-May-2026-FPL.pdf pg 33

Sea Level Rise
Tam has been coordinating with partner agencies and stakeholder in Marin and the region to generate adaptation planning for impacts of sea level rise on Marin's transportation system. 1% of Measure AA ½ cent transportation sales tax is dedicated to developing projects to address impacts of sea level rise on transportation. This funding supported a Sea Leve Rise Adaptation Planning Study for Marin's Transportation system that can be found here: https://www.tam.ca.gov/wp-content/uploads/2025/06/TAM-SLR-Study-May2025-Final.pdf

TAM accepted the Sea Level Rise Study at its June 26th meeting. Subsequently TAM staff and a consultant team began development of Climate Resilient Transportation Design Principals. A white paper was developed that outlines the next steps. Following consideration by the full TAM Board at its May 28th meeting, staff will draft Design Principles in coordination with regional partners' planning efforts for sea level rise. The sea level rise study can be found at this link:
https://www.tam.ca.gov/wp-content/uploads/2025/06/TAM-SLR-Study-May2025-Final.pdf

2. TAM Administration Projects and Planning (AP&P) Exec Committee

Draft Annual Budget

The AP&P Executive Committee approved action sending the Draft Annual Budget to the full board for consideration. While economic conditions remain somewhat uncertain, voter-approved local funding continues to provide stability and supports key capital improvement planning, including the U.S. 101/I-580 Multimodal and Local Access Improvement Project, Interchange Improvements, and the advancement of Part-Time Transit Lanes to enhance system efficiency and reliability.

The budget is developed in conformity with the principals of the Marin County Transportation Plan and the three primary goals of that plan:

- A Safe Network with Multimodal Solutions
- An Equitable System Accessible and Affordable for All
- A Sustainable Future Built on Innovation and Resilience.

The proposed annual budget can be found here https://www.tam.ca.gov/wp-content/uploads/2026/05/5-Draft-FY26-27-Budget-May-2026-FPL.pdf pg 13

Budget recommendations to be considered include amendments to the Measure AA expenditure plan, now circulating for required approval by the cities: https://www.tam.ca.gov/wp-content/uploads/2026/05/5-Draft-FY26-27-Budget-May-2026-FPL.pdf on page 20

Measure AA Strategic Plan

In addition to review of the Draft TAM 26-27 annual budget, the AP&P Exeutive Committee also reviewed the Measure AA Strategic Plan and recommended acceptance to the full TMA Board Commission. In 2018, Marin voters approved Measure AA by 76.7% to renew and extend the original Measure A Transportation Sales Tax. The Measure AA Sales Tax Expenditure Plan includes directions to fund Marin's core transportation needs, including local street and road maintenance, Safe Routes to Schools programs, transit service, and highway and interchange improvements. The measure also included a policy guiding a review of the Measure AA Expenditure Plan every six years , resulting in four reviews before expiration. The first review of the Measure AA Expenditure Plan Review began in the fall of 2024. The amendment process will conclude this spring with jurisdiction considerations/approvals following the March 26, 2026 TAM Board approval of the amended Measure AA Expenditure Plan.
https://www.tam.ca.gov/wp-content/uploads/2026/05/6-Draft-2026-Strat-Plan-Measure-AA-May-2026-FPL.pdf pg 95

Bus on Shoulder Program TITLE VI Requirements

TAM and Marin Transit were awarded a 1.1M grant by MTC to support development of a part time bus on shoulder project on southbound 101 between San Rafael and Novato. As recipients of a federal grant, TAM is required to comply with and submit Title VI Programs to the primary recipient from whom they receive funding in order to assist the primary recipient in its compliance efforts. In compliance, TAM title VI programs mirrors that of Marin Transit: Details of the Title Vi program can be found here:
https://marintransit.gov/titlevi

Draft mobility hub plan -
In June 2024, TAM was awarded a technical assistance grant of $400,000 from MTC to conduct the Countywide Mobility Hubs Plan, covering the nine rail and ferry stations in Marin County. Mobility Hubs are places around high quality transit services that can bring together public transit, bike share, car share and other ways for people to get where they want to go without a private vehicle. The proposed mobility plan can be found here. https://www.tam.ca.gov/mh/

In February 2026, the MTC commission adopted a $45 million TOC incentive program providing guidance on the policy linkage to OBAG funding. Jurisdictions with a TOC eligible area that achieve minimum qualifications would be eligible for a direct distribution of OBAG funding of approximately $1-4 million in federal transportation funds for planning, design and/or construction of transportation improvements. Eligible jurisdictions Main County are:

- Sausalito
- Tiburon
- Larkspur
- San Rafael
- Novato

US101/1-580 Multi modal and local access improvement program Scope Amendments

The project area for the US1010/I580 access improvements under Regional Measure 3 (RM3) considered were the following alternatives:

Local street improvements on Bellam Boulevard;
Connector between US 101 and I-580 along Simms Street + local street improvements on Bellam Blvd
Connector near Bellam Blvd off- ramp + local street improvements on Bellam Blvd
No-Build

The AP&P Executive Committee recommended that the TAM Board exclude a direct connector to the Richmond San Rafael bridge from north bound 101 but approve all other alternative improvements, with a focus on improving regional connectivity and traffic operations between Highway 101 in Marin County to the Richmond-San Rafael Bridge.

TAM's proposed Request for scope amendments to the 101/58 Multi Modal and Local Access Improvement Project : https://www.tam.ca.gov/wp-content/uploads/2026/05/9-101-58-RM3-Scope-Amendment-May-2026-FPL.pdf pg 215

MARIN COUNTY CITY SELECTION COMMITTEE
AGENDA

WEDNESDAY, MAY 27, 2026
6:00PM

In-person and remote participation:

Homeward Bound of Marin (Gilardi Ctr – Key Room South Annex)
1385 N. Hamilton Pkwy, Novato, CA

Join the Zoom webinar https://us02web.zoom.us/j/82397688147

*Dial in to Zoom's telephone number +1(669) 900-9128 or +1(346) 248-7799 and press *9 to provide verbal public comment. Zoom Webinar ID* 82397688147#

Full Agenda Packet available here: http://www.mccmc.org

Public Comment:

Email written comments to the MCCMCSecretary@mccmc.org before 3:00 p.m. on the day of the meeting. You may also provide comments in-person and over Zoom during the meeting. For Zoom, use the 'raise hand' feature to provide verbal public comment.

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1. **Roll Call, Welcome and Purpose of Meeting**

2. **Public Comment**
   Opportunity for the public to address the Marin County City Selection Committee on matters not on the agenda. Please submit any written public comment to MCCMCSecretary@mccmc.org and indicate "Public Comment" in the subject line.

3. **Approval of the Minutes of the April 22, 2026 City Selection Committee**
   Attachment 3a: Draft minutes of April 22, 2026 meeting

4. **Consideration and Possible Recommendation of Appointment: One MCCMC Representative and One Alternate MCCMC Representative to the Association of Bay Area Governments Executive Board (ABAG)**
   Incumbents: Representative - Pat Eklund, Novato;
   Alternate Representative - Vacant
   There are two seats, one Representative and one Alternate Representative, with two-year terms which expire June 20, 2026.

   Letters of interest were received from:
   Pat Eklund, Novato (for Representative), dated 4/16/26;
   Pat Carapiet, Belvedere (for Alternate Representative), dated 4/22/26;
   Joan Cox, Sausalito (for either Primary or Alternate Representative), dated 5/20/26

   A call for letters of interest from elected officials interested in the appointment took place at the April 22, 2026 MCCMC meeting. Additional nominations will be accepted from the floor at the May 27, 2026 City Selection Committee meeting, and the Committee will be asked to vote via written ballot on the appointments of new two-year terms, commencing July 1, 2026, and expiring June 30, 2028.

   Attachment 4.a.: Letters of Interest from (1) Pat Eklund, Novato (for Representative), (2) Pat Carapiet, Belvedere (for Alternate Representative), and (3) Joan Cox, Sausalito (for either Primary or Alternate Representative).

Appointment Process

1. Introduction
2. Statements from candidates (optional)
3. Comments from MCCMC members and other members of the public
4. Mayors/Proxies discussion and vote by written ballot will take place

5. Announcements

Any subject not on the agenda may be presented at this time by members of the City Selection Committee. These topics cannot be acted upon or discussed but may be agendized for a later meeting date.

6. Adjournment

Please contact Rebecca Vaughn at 415-927-5085 or MCCMCSecretary@mccmc.org with any questions or require additional information.

Excerpt from MCCMC By-Laws related to City Selection Committee, as amended March 2018:

ARTICLE V

Committees/Authority Assignments

Section 1. Standing Committees:

a. Legislative Committee: The Legislative Committee shall consist of a Councilmember from each of the member cities, chosen by their respective City Councils, one city manager and one alternate city manager. Its duties shall be to review pending Federal and State legislation affecting cities and to take a position on the legislation consistent with a vote of the majority of the committee and the authority given the committee by MCCMC policies.

b. Executive Committee: The Executive Committee shall consist of the President, Vice-President and the most immediate Past-President who is a member. It shall serve in an advisory capacity to the President to help plan and organize the activities of the COUNCIL.

c. Mayors Select Committee: The Mayors Select Committee shall consist of the Mayor, or his/her designated representative from among each member's council, from each of the member cities and the Executive Committee of MCCMC. Its duties will be to form a consensus on and a recommended advocacy action for citywide and/or regional issues that directly and immediately affect all member cities and for which there is no other appropriate forum. The Mayors Select Committee shall also perform the functions of the City Selection Committee (relating to certain appointments and nominations) and under the powers vested by and pursuant to Cal. Gov't Code §50270 et seq. The Mayors Select Committee shall meet annually in April or at the first reasonably convenient time thereafter, and its Chair will be the President of MCCMC. Executive Committee members may be present but may not cast votes on City Selection Committee matters except when designated as described above. The President of MCCMC will report on the actions or recommendations of the Mayors Select Committee at the next regularly scheduled meeting of the COUNCIL, and shall call for a full vote of any recommended advocacy actions.

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the MCCMC Secretary at (415) 927-5085. Notification at least 48 hours prior to the meeting will enable the Authority to make reasonable accommodations to help ensure accessibility to this meeting.

Any writings or documents provided to a majority of the City Selection Committee regarding any item on this Agenda are available during normal business hours, for public inspection at Corte Madera Town Hall, 300 Tamalpais Drive, Corte Madera, CA. Any reports that are provided after the posting of this Agenda and prior to the meeting will be made available at this same location simultaneously as it is provided to the Committee.

I certify that this agenda was posted on or before May 22, 2026, in full public view and access at least 72 hours prior to the City Selection Committee meeting time in accordance with the Brown Act.

Rebecca Vaughn
MCCMC / City Selection Committee Secretary

MARIN COUNTY COUNCIL OF MAYORS AND COUNCILMEMBERS
MEETING OF THE MARIN COUNTY CITY SELECTION COMMITTEE

DRAFT

MINUTES
WEDNESDAY, APRIL 22, 2026
6:00 p.m.

Marin Wildfire Prevention Authority Board Room
1600 Los Gamos Dr., Suite 335. San Rafael, CA 94903

Full Agenda Packet available here: http://www.mccmc.org

Mayors (or Proxies) Present
Belvedere: -
Corte Madera: Vice Mayor Fred Casissa (Proxy for Mayor Rosa Thomas)
Fairfax: Mayor Stephanie Hellman
Larkspur: Vice Mayor Gabe Paulson (Proxy for Stephanie Andre)
Mill Valley: Councilmember Stephen Burke (Proxy for Mayor Max Perrey)
Novato: Mayor Rachel Farac
Ross: Mayor Julie McMillan
San Anselmo: Mayor Steve Burdo
San Rafael: -
Sausalito: -
Tiburon: -

MCCMC Executive Committee Present: President Stephanie Hellman, Fairfax; Vice President Gabe Paulson, Larkspur; Secretary Rebecca Vaughn

1. Call to Order, Welcome and Purpose of Meeting
MCCMC President Stephanie Hellman called the meeting of the Marin County City Selection Committee for April 22, 2026 to order at 6:02pm.

2. Open Time for Public Comment

President Hellman called for public comment. No public comment was received via email or from in-person or online attendees.

3. Acceptance of the Minutes of the October 22, 2025 City Selection Committee

President Hellman introduced the item. There was no public comment and no questions from Mayors/Proxies. There was a motion and a second (Farac/Paulson) to accept the draft minutes as presented. The minutes were accepted by a roll call vote of the Mayors/Proxies of the cities/towns present, 7-0-4 (Belvedere, San Rafael, Sausalito, Tiburon absent).

4. Consideration and Possible Recommendation of Appointment of One MCCMC Primary Representative to the Marin County Local Agency Formation Commission (Marin LAFCo).
Incumbent: Barbara Coler, Fairfax

Introduction
President Hellman summarized that there is one seat with a four-year term that will expire May 1, 2026. A call for letters of interest from elected officials interested in the appointment took place at the March 25, 2026 MCCMC meeting. Additional nominations would be accepted from the floor at the April 22, 2026 City Selection Committee meeting, and the

Committee will be asked to vote via written ballot on the appointment.

One letter of interest was received: Barbara Coler, Fairfax (incumbent)

Statement from Candidates: None

Comments from MCCMC members and other members of the public

President Hellman asked if there were any questions or comments from MCCMC members. No public comment was received via email or from in-person or online attendees, and no questions from Mayors/Proxies.

President Hellman then called for a vote.

Mayors/Proxies discussion and vote

There was a motion and a second (Burke/McMillan) to move the appointment of Barbara Coler, Fairfax, to a new four-year term as a MCCMC Primary Representative to Marin LAFCo. Secretary Vaughn distributed the ballots to the Mayors / Designated Proxies.

After receipt and tabulation of the votes, Secretary Vaughn announced that the final count was that all seven (7) ballots submitted were in support of the appointment of Barbara Coler, Fairfax. (No Mayors or designated Proxies were present from the other four jurisdictions of Belvedere, San Rafael, Sausalito, and Tiburon absent.

The votes were submitted as follows: Belvedere: Absent; Corte Madera for Barbara Coler; Fairfax for Barbara Coler; Larkspur for Barbara Coler; Mill Valley for Barbara Coler; Novato for Barbara Coler; Ross for Barbara Coler; San Anselmo for Barbara Coler; San Rafael: Absent; Sausalito: Absent; Tiburon: Absent

Secretary Vaughn announced that Barbara Coler, Fairfax, had unanimously received 7 votes out of the 7 ballots submitted, and that her appointment would be forwarded to Marin LAFCo.

5. Announcements –

Secretary Vaughn announced that a meeting of the City Selection Committee would be scheduled for May 27, 2026 for the purpose of voting on appointments of Primary and Alternate MCCMC Representatives to the Association of Bay Area Government (ABAG) Executive Board. The Announcement and request for letters of interest is also listed on the MCCMC Regular Meeting agenda.

6. Adjournment

MCCMC President Hellman adjourned the meeting of the City Selection Committee at 6:09p.m.

DRAFT

PAT EKLUND
36 White Oak Way
NOVATO, CA 94949

April 16, 2026

SUBJECT: MCCMC Designee to Association of Bay Area Governments Executive Board

Dear President Stephanie Hellman and MCCMC Colleagues:

This letter expresses my interest in continuing to serve as the MCCMC designee to the Association of Bay Area Governments (ABAG) Executive Board.

Since serving, I have worked to ensure the interests of our towns and cities in Marin are represented in a strong, constructive and effective manner. I seek input and keep the cities/towns informed of issues through monthly written reports and when appropriate verbal reports. In addition, I also reach out to our city planners and Marin ABAG delegates and alternates especially when there is an important issue(s).

I am proud to share that the current ABAG President, Supervisor Ramos from Napa County has appointed me to serve on the following ABAG committees: ABAG Housing, Finance and Administrative Committees; the joint ABAG/MTC Legislative Committee and, the Bay Area Regional Collaborative which brings together member agencies including ABAG, BAAQMD, BCDC and MTC to address cross cutting challenges facing the nine county Bay Area. In addition, I represent the ABAG Executive Board on the SF Estuary Implementation Committee; and, President Ramos appointed me to the Bay Conservation and Development Commission (BCDC). This demonstrates that I am an active participant and contribute to our decision-making process.

These committee assignments have given me the opportunity to advocate for programs and/or changes in state law that would be helpful to Marin and beyond. This is especially appropriate for the BCDC where I represent the counties of Marin and Sonoma for ABAG. Also, I have served on the last two Regional Housing Methodology Committees (Cycles 5 and 6); and, hope to serve in this upcoming cycle as well.

As in the past, I will continue to work with our cities – elected officials, planners and managers – along with the County of Marin to ensure that ABAG information and funding on housing and other areas of interest is distributed to cities and town. And, as always, I will continue to provide up-to-date information in the monthly reports. I also routinely collaborate with other cities/towns throughout the Bay Area and the League of CA Cities (as a member of the Council and Past President for the League of CA Cities) along with our county representatives on issues brought forward to ABAG. And, my written reports are distributed to many other cities/towns in the Bay Area.

I would be honored to continue to serve as your designee to the ABAG Executive Board. If you have any questions, please call: 415-336-9913 or email me: pateklund@comcast.net.

Sincerely,

Pat Eklund, Councilmember, City of Novato

Pat Carapiet
450 San Rafael Ave.
Belvedere, CA. 94920

Rebecca Vaughn, Secretary
Marin County Council of Mayors and Council Members
300 Tamalpais Drive
Corte Madera, CA 94925
MCCMCSecretary@gmail.com

April 22, 2026

Dear President Hellman, Mayors, and Council Members,

This letter expresses my interest in serving as the MCCMC alternative representative to ABAG.

I am in my second year on the Belvedere City Council, and I currently serve as the city representative to the Richardson Bay Regional Agency (RBRA) and as the alternate to the Transportation Agency of Marin (TAM).

Prior to being elected to the City Council, I served for 10 years on the Belvedere Planning Commission -- including 3 years as chair. During my tenure, I served on committees addressing flood zone impacts, the creation of Objective Development Design Standards (ODDS), and the city's 6th-cycle Housing Element and updates.

These activities demonstrate my ability to collaborate and compromise, as well as my sincere commitment to the community I serve.

Thank you for considering my appointment to ABAG.

Yours truly,

Pat

Pat Carapiet
Belvedere City Councilmember

pcarapiet@cityofbelvedere.org

CITY OF SAUSALITO

Steven Woodside, Mayor

Chris Zapata, City Manager

Date: May 20, 2026

Via Email: MCCMCSecretary@mccmc.org

Rebecca Vaughn, MCCMC Secretary
Marin County City Selection Committee

Re: Letter of Interest —
ABAG Executive Board Representative or Alternate Representative

Dear Ms. Vaughn and Members of the City Selection Committee:

I write to express my interest in being considered for appointment as either the Representative or the Alternate Representative to the Association of Bay Area Governments (ABAG) Executive Board for the two-year term running from July 1, 2026 through June 30, 2028.

I am currently completing my second term on the Sausalito City Council and have spent over thirty years practicing municipal law including housing law and land use. Over the last five years, I have lectured statewide on housing and homelessness issues, and I served for eight years as a Sausalito Planning Commissioner before joining the Council. In that time, I have assisted Sausalito in preparing three housing elements, all of which were submitted on time and certified by the Department of Housing and Community Development (HCD).

I am not new to ABAG. From 2018 to 2020, I served as the alternate to Councilmember Pat Eklund on the ABAG Executive Board. During that period, in 2019, I was appointed to the ABAG/MTC Housing Legislative Working Group, where I helped evaluate pending housing legislation through the lens of ensuring no single Marin County city is overburdened by inequitable mandates.

My interest in returning to the ABAG Executive Board is driven by several pressing policy concerns that I believe require experienced, pragmatic representation from Marin County.

First, I am committed to advocating for accurate and equitable Regional Housing Needs Allocation (RHNA) methodology. Sausalito's own RHNA numbers, for example, were calculated in part on the basis of unbuildable land area — including underwater streets and land owned by the Golden Gate National Recreation Area — which inflated the city's allocation unfairly. I would bring this firsthand experience to bear in urging methodological refinements that reflect ground-truth conditions in small communities across our county.

Second, I am a strong advocate for ensuring that limited transit infrastructure serving small towns — such as the ferry landings in Tiburon and Sausalito — is not mischaracterized as a "transit hub" for purposes of imposing heightened housing production requirements. Thoughtful, context-sensitive transit designations are essential if regional housing policy is to retain credibility and fairness.

Third, in light of the recent state audit report critical of HCD's administration of housing law, I believe ABAG needs representatives who can work constructively with both MTC and the State to address those findings and chart a productive path forward. The State Auditor not only found flaws in the State's housing needs assessments, but also was critical of HCD's poor track record providing guidance to cities. I would urge ABAG to be an advocate for change in these areas of critical importance to cities. My background as a practicing municipal attorney and my prior service on the Housing Legislative Working Group uniquely position me to serve as that kind of practical collaborator.

I am honored to put my name forward and would welcome the opportunity to serve the cities and towns of Marin County in this capacity. I am available to address the Committee at its meeting on May 27, 2026.

Please do not hesitate to contact me with any questions.

Respectfully submitted,

Joan Cox
Councilmember
City of Sausalito
415-754-5100
jcox@sausalito.gov

cc: Steven Woodside, Mayor