

**MARIN COUNTY COUNCIL OF MAYORS AND COUNCILMEMBERS
AGENDA**

WEDNESDAY, MARCH 25, 2026

Business Meeting: 6:00 PM

Corte Madera Town Council Chambers
300 Tamalpais Drive, Corte Madera, CA 94925

5:30 pm – Refreshments | 6:00 pm – Business Agenda | 6:30 pm – Program Begins

HOW TO PARTICIPATE IN THE MCCMC MEETING VIA ZOOM WEBINAR:

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Submit public comment by:

1. Emailing MCCMCSecretary@mccmc.org prior to 4:00 P.M. on the day of the meeting.
2. Attending the meeting in-person at the address located at the top of the agenda.
3. Selecting the “Raise Hand” icon in the Zoom meeting or dialing *9 if calling in to meeting.

Please be advised that those participating in the meeting remotely via Zoom do so at their own risk. The meeting will not be cancelled if any technical problems occur during the meeting.

Full Agenda Packet available here: <http://www.mccmc.org>

6:00 PM Welcome and Introductions

1. Call to Order and Roll Call: MCCMC President Stephanie Hellman

2. Public Comment (Limit 3 minutes per person)

3. Welcome, Introduction of Guests: President Stephanie Hellman

4. Business Meeting:

4.a. Discussion of MCCMC’s Future Organizational Structure and Staffing (President Hellman will share information and solicit feedback)

Attachment 4a: Slide deck will be available prior to the meeting, added to packet once available.

4.b. Discussion and Possible Approval to Establish an Ad Hoc Subcommittee to Recruit and Recommend a New MCCMC Secretary/Treasurer and Accept Volunteers to Serve on the Subcommittee

Attachment 4b: Memo to MCCMC

4.c. Announcement of Upcoming Expiration of Term of One MCCMC Representative to the Marin County Local Agency Formation Commission (LAFCo)

One seat with expiring term: MCCMC Representative to Marin LAFCo, with a four-year term which expires May 22, 2026. Current incumbent, Barbara Coler, Fairfax, has indicated interest in re-appointment and has provided a letter of interest.

Expiration of current term will be announced, and letters of interest will be solicited at the March 25, 2026 meeting. Consideration and vote on appointment to represent

MCCMC on Marin LAFCo for a new four-year term, commencing May 23, 2026, and expiring May 22, 2030, will be made by the City Selection Committee at its next meeting scheduled for April 22, 2026.

Attachment 4c: Letter of Interest from Barbara Coler, Fairfax, dated March 18, 2026

- 4.d. Review Of Draft Agenda for the April 22, 2026 MCCMC Regular Meeting.
The hybrid meeting will be held at the Marin Wildfire Prevention Authority Board Room, 1600 Los Gamos Dr., Suite 335, San Rafael, CA

Attachment 4d: Draft agenda for April 22, 2026 meeting

- 4.e. Consideration and Possible Approval of the Draft Minutes of the February 25, 2026, MCCMC Regular Meeting

Attachment 4e: Draft minutes for the February 25, 2026 meeting

5. Committee Reports (written reports only – to be published in agenda packet and posted on website, <http://www.mccmc.org/>)

- 5.a. Ad Hoc Governance Subcommittee

5a. Written report provided by Stephanie Hellman, Fairfax

- 5.b. Association of Bay Area Governments (ABAG)

5b. Written report provided by Pat Eklund, Novato

- 5.c. Golden Gate Bridge, Highway and Transportation District

5c. Written report provided by Holli Thier, Tiburon

- 5.d. Transportation Authority of Marin

5.d. Written report provided by Alice Fredericks, Tiburon

6. Presentations:

- 6.a. Bay Area Growth, Housing, and Planning: Regional Strategy and Local Implementation:
A joint presentation from MTC-ABAG and the County of Marin

- (1) Representatives from MTC-ABAG will provide a Regional Housing Needs Allocation (RHNA) Subregions Overview:

ABAG staff will provide an informational presentation, introducing the Regional Housing Needs Allocation (RHNA) process and the option for jurisdictions to form a RHNA subregion by 2028, if they so choose. A subregional RHNA process allows counties and groups of contiguous cities/towns to collaboratively determine how state-mandated housing targets under the Regional Housing Needs Allocation (RHNA) are distributed with robust HCD oversight. This informational presentation will explain how the subregional process works, its requirements, and the role local jurisdictions play. ABAG staff will also review how other counties have approached subregional allocations and lessons learned, emphasizing both pros and cons of this optional path forward.

Presenters:

Matt Maloney, Deputy Executive Director of Metro Planning & Policy, MTC-ABAG

Dave Vautin, Planning Director, MTC-ABAG

- (2) Marin County Community Development Agency staff will present the history of collaboration on housing policy in the County, how jurisdictions collaborated on previous Housing Elements, specifically the most recent 6th Housing Element cycle, and an exploration of opportunities for collaboration in the future.

Presenters:

Sarah Jones, Director, and Jillian Zeiger, Principal Planner

- 6.b. Derek Johnson – County Executive, County of Marin
County Executive Johnson will provide updates to MCCMC regarding several Countywide programs and initiatives, including:
- County organizational changes and related improvements
 - Update on the implementation of the County's Race Equity Action Plan
 - County/city collaboration on funding strategies

7. **ADJOURN: to the April 22, 2026 meeting**, to be held as a hybrid meeting in the Marin Wildfire Prevention Authority Board Room (1600 Los Gatos Dr., Suite 335. San Rafael)
Deadline for Agenda Items April 15, 2026. Please send to: MCCMCSecretary@mccmc.org

**MARIN COUNTY COUNCIL OF MAYORS AND COUNCILMEMBERS
STAFF REPORT**

REPORT DATE: March 19, 2026
MEETING DATE: March 25, 2026

TO: Honorable Members Of The Marin County Council Of Mayors And Councilmembers
FROM: Stephanie Hellman, MCCMC President
SUBJECT: Discussion and Possible Approval to Establish an Ad Hoc Subcommittee to Interview and Appoint or Hire a New MCCMC Secretary/Treasurer and Accept Volunteers to Serve on the Subcommittee



RECOMMENDATION:

Establish an Ad Hoc Subcommittee of three members to review and update the MCCMC Secretary/Treasurer role description, assist with recruitment and interviews, and return with a recommendation regarding hiring or appointment of a new MCCMC Secretary/Treasurer. Volunteers are requested to serve on the Subcommittee.

EXECUTIVE SUMMARY:

MCCMC has received the resignation of its current Secretary/Treasurer and now needs to identify a process for the recruitment of a successor. The existing written job description dates from 2014 and reflects an earlier meeting model in which regular meetings rotated among host cities. That description includes preparation of agendas and minutes, correspondence, official and financial records, annual budget and dues administration, maintenance of rosters and appointments, and support for nine regular meetings per year.

Since that time, the operational scope of the role has expanded. In addition to the traditional administrative and financial duties, the current role now includes direct planning and coordination of regular meetings, including venue scheduling, RSVP and quorum follow-up, meeting materials preparation and speaker coordination, catering coordination, on-site setup and cleanup, post-meeting communications, invoicing, and payment follow-up. Based on current practice, the position represents a meaningful recurring time commitment, particularly in active meeting months, and the week leading up to the meeting.

To support an orderly transition, it is recommended that MCCMC establish a three-member Ad Hoc Subcommittee to review and update the role description as needed, assist with recruitment and interviews, and return with a recommendation regarding the appointment of a new Secretary/Treasurer.

BACKGROUND:

The current written job description for the MCCMC Secretary/Treasurer was last updated in 2014 and no longer fully reflects how the role is currently carried out. The 2014 description contemplates a host-city meeting structure and assigns core duties including agenda preparation, minute-taking, correspondence, maintenance of official and financial records, annual budget and dues administration, roster updates, and coordination related to regular meetings and committee appointments. I

Business Item 4.b

Under the current operating model, the position now involves broader direct responsibility for meeting logistics and follow-up. Given the imminent vacancy (May 31, 2026) and the need to ensure continuity of operations, it would be helpful to establish a small Ad Hoc Subcommittee to assist with updating the role description, evaluating the current workload and expectations of the position, conducting interviews, and helping move the recruitment process forward in a timely manner.

Attachments:

1. MCCMC Secretary/Treasurer Resignation Letter, dated March 3, 2026
2. Draft 2026 Role and Responsibilities, updated to include current meeting model



MCCMC Secretary Resignation and Transition

From Rebecca Vaughn <mccmcsecretary@mccmc.org>

Date Tue 3/3/2026 5:00 PM

To Rebecca Vaughn <mccmcsecretary@mccmc.org>

Cc Stephanie Hellman <shellman@townoffairfaxca.gov>; Gabe Paulson <gpaulson@cityoflarkspur.org>; Eli Hill <eli.hill@cityofsanrafael.org>

Bcc kburke@cityofbelvedere.org <kburke@cityofbelvedere.org>; Pat Carapiet - Councilmember <pcarapiet@cityofbelvedere.org>; Jane Cooper - Councilmember <jcooper@cityofbelvedere.org>; pmark@cityofbelvedere.org <pmark@cityofbelvedere.org>; swilkinson@cityofbelvedere.org <swilkinson@cityofbelvedere.org>; jandrews@cortemadera.gov <jandrews@cortemadera.gov>; ebeckman@cortemadera.gov <ebeckman@cortemadera.gov>; Fred Casissa <fcasissa@cortemadera.gov>; Pat Ravasio <pravasio@cortemadera.gov>; rthomas@cortemadera.gov <rthomas@cortemadera.gov>; Catherine Way <cway@cityoflarkspur.org>; Scot Candell <scandell@cityoflarkspur.org>; Stephanie Andre <sandre@cityoflarkspur.org>; Gabe Paulson <gpaulson@cityoflarkspur.org>; smargulies@cityoflarkspur.org <smargulies@cityoflarkspur.org>; Stephen Burke <sburke@cityofmillvalley.org>; Max Perrey <mperrey@cityofmillvalley.org>; Caroline Joachim <cjoachim@cityofmillvalley.org>; Urban Carmel <ucarmel@cityofmillvalley.org>; kjones@cityofmillvalley.org <kjones@cityofmillvalley.org>; Tim O'Connor <TOConnor@novato.org>; Rachel Farac <rfarac@novato.org>; Pat Eklund <peklund@novato.org>; kjacobs@novato.org <kjacobs@novato.org>; Julie McMillan <jmcmillan@townofrossca.gov>; tdowling@townofrossca.gov <tdowling@townofrossca.gov>; Elizabeth Robbins <erobbins@townofrossca.gov>; Mathew Salter <msalter@townofrossca.gov>; Tarrell Kullaway <tkullaway@townofsananselmo.org>; Steve Burdo <SBurdo@sananselmo.gov>; Eileen Burke <eburke@townofsananselmo.org>; cwalker@townofsananselmo.org <cwalker@townofsananselmo.org>; yschlesinger@townofsananselmo.org <yschlesinger@townofsananselmo.org>; Kate Colin <kate.colin@cityofsanrafael.org>; Maika Llorens Gulati <maika@cityofsanrafael.org>; Eli Hill <eli.hill@cityofsanrafael.org>; Maribeth Bushey <maribeth.bushey@cityofsanrafael.org>; Rachel Kertz <rachel.kertz@cityofsanrafael.org>; jcox@sausalito.gov <jcox@sausalito.gov>; mblaustein@sausalito.gov <mblaustein@sausalito.gov>; swoodside@sausalito.gov <swoodside@sausalito.gov>; jhoffman@sausalito.gov <jhoffman@sausalito.gov>; isobieski@sausalito.gov <isobieski@sausalito.gov>; hthier@townoftiburon.org <hthier@townoftiburon.org>; Jon Welner <jwelner@townoftiburon.org>; afredericks@townoftiburon.org <afredericks@townoftiburon.org>; inikfar@townoftiburon.org <inikfar@townoftiburon.org>; Jack Ryan <jryan@townoftiburon.org>; Barbara Coler <bcoler@townoffairfax.org>; fegger@townoffairfax.org <fegger@townoffairfax.org>; Lisel Blash

<lplash@townoffairfax.org>; CWKircher@townofrossca.gov
<CWKircher@townofrossca.gov>; Chantel Walker <cwalker@sananselmo.gov>;
skarkal@novato.gov <skarkal@novato.gov>

Dear MCCMC Members: Please accept this letter as my formal resignation as Secretary of the MCCMC, effective May 31. If a viable replacement is identified sooner, I'm also open to stepping down earlier, and remaining available on an as-needed basis to answer questions and assist with a smooth transition.

It has been a privilege to serve as Secretary since 2016, and I'm grateful for the opportunity to support the work of MCCMC and inter-jurisdictional coordination across Marin.

In recent years, the scope and demands of the Secretary role have grown significantly. After careful thought, I've realized I can't continue to meet the growing demands of this role on top of my full-time responsibilities.

Looking ahead, I'm hopeful that the newly established Governance Ad Hoc Committee will use this transition period to evaluate how MCCMC is structured and supported. With the shift to MCCMC hosting monthly meetings, rather than rotating hosting duties among the Marin Cities/Towns, the administrative work has become more centralized and continuous. The February 25th meeting showed that this model can be successful, and less costly/time-intensive for each of the jurisdictions. It also requires increased staff availability (even if part-time) to respond to emails, calls, meeting logistics and time-sensitive questions throughout the day. In my experience, that level of day-to-day responsiveness is difficult to sustain when the role is layered on top of an existing full-time position, without pulling attention away from core duties. I hope that the Governance Ad Hoc Committee will consider a sustainable staffing model with clear oversight and consistent availability.

I also hope the committee will evaluate other needs that support effective operations, such as dedicated legal counsel, an updated ADA-compliant website, and clear processes and ongoing support for Brown Act compliance, including appropriate oversight and staffing support for MCCMC standing committees.

I remain supportive of your mission and want to see MCCMC set up for long-term success.

Thank you again for the opportunity to serve. I wish MCCMC well in the work ahead.

Sincerely,
Rebecca Vaughn

MCCMC Secretary/Treasurer Draft Updated Job Description – March 2026

Position Summary

The MCCMC Secretary/Treasurer provides administrative, logistical, and financial support for the operations of MCCMC. The position is responsible for preparing meeting agendas and materials, maintaining official records and correspondence, coordinating regular and special meetings, supporting the President and committees, and administering financial and membership-related records and processes.

Essential Duties and Responsibilities

- Prepare business agendas for regular and special meetings in coordination with the President and others as needed.
- Compile, finalize, and distribute meeting packets, reports, attachments, and related materials.
- Record meeting minutes and maintain the official minutes and records of MCCMC.
- Prepare, receive, and distribute correspondence authorized by or addressed to MCCMC.
- Maintain official administrative and financial records of MCCMC.
- Prepare the annual calendar of regular meeting dates for review and adoption.
- Coordinate all logistical and administrative aspects of regular meetings, including scheduling dates and locations, confirming venues, completing reservation paperwork, and coordinating facility needs.
- Send save-the-date notices, invitations, reminder emails, RSVP requests, and other meeting-related communications to members and interested parties.
- Track attendance responses and conduct follow-up calls and emails as needed to help confirm quorum and meeting participation.
- Coordinate with speakers, presenters, committee chairs, and other contributors regarding agenda items, written reports, and presentation materials.
- Prepare meeting materials such as packets, nametags, attendee lists, sign-in materials, handouts, ballots, and other related documents.
- Arrange meeting refreshments or catering, including confirming headcount, placing orders, and picking up items as needed.
- Arrive in advance of meetings to complete room setup and material distribution; provide on-site support during meetings; and remain afterward for cleanup and closeout.
- Distribute post-meeting follow-up communications, including recap emails and links to presentations, meeting materials, and recordings or video as applicable.
- Prepare and send invoices related to meeting attendance or cost-sharing arrangements; track payments received; and perform follow-up as needed on outstanding amounts.
- Maintain group email distribution lists, membership rosters, committee assignment rosters, and related contact records.
- Maintain name badges, supplies, and other meeting-related administrative materials.

- Track appointments of MCCMC members to outside boards, committees, or related entities and send related notices or correspondence as needed.
- Update and distribute membership and committee rosters following elections, appointments, or other changes.
- Support ad hoc committees and special meetings, including preparation and posting of agendas or materials when directed.
- Assist the President with initiatives, meeting planning, and other administrative needs that may arise.
- Maintain or coordinate website posting of agendas, minutes, reports, or other materials, if assigned.
- Draft the annual budget and related materials for consideration at the beginning of the administrative year.
- Close out prior-year financial records, maintain the checkbook or other financial account records, pay invoices, make deposits, and update signature authorization records as needed.
- Send annual dues notices, record and track dues payments, and maintain related financial documentation.
- Prepare welcome materials for newly elected or newly appointed members, as needed.
- Perform other related duties as required.

Knowledge, Skills, and Abilities

- Ability to organize and manage recurring meetings, schedules, and deadlines.
- Ability to prepare clear agendas, minutes, correspondence, and administrative records.
- Ability to coordinate multiple logistical details simultaneously and follow through on time-sensitive tasks.
- Ability to communicate professionally with elected officials, member agencies, staff, vendors, and presenters.
- Ability to maintain accurate financial and attendance records.
- Ability to work independently and exercise sound judgment in administrative coordination.
- Ability to manage meeting-day logistics, including setup, materials preparation, and post-meeting follow-up.

Typical Work Characteristics

- Work includes recurring monthly meeting preparation, day-of meeting support, and post-meeting follow-up, as well as ongoing correspondence, records maintenance, financial tracking, and annual membership and budget updates.
- The position may require occasional evening meeting attendance, local travel for meeting support or catering pickup, and time-sensitive follow-up communications.

TIME ON TASK ESTIMATES

APPROXIMATE OVERALL WORKLOAD

- Typical active meeting month: approximately 22 to 36 hours
- Lighter non-meeting month: approximately 3 to 7 hours

MAJOR RECURRING DUTIES AND ESTIMATED TIME SPENT:

- Meeting scheduling and facility coordination (approx 2 to 4 hours/meeting)
Schedule meeting dates, confirm locations, complete reservation paperwork, and coordinate site logistics.
- Save-the-date notices, invitations, RSVP tracking, quorum follow-up (approx 2 to 5 hours/mtg)
Send notices and reminders, track responses, and make follow-up calls/emails as needed to confirm sufficient attendance.
- Agenda development and packet preparation (approx 3 to 5 hours/mtg)
Coordinate agenda items, draft or finalize agenda materials, compile packet, and distribute to members.
- Meeting materials and day-of preparation (approx 5 to 6 hours/mtg)
Prepare packets, nametags, attendee list, sign-in materials, handouts, other meeting materials.
- Catering and refreshments coordination (approx 1 to 3 hours/mtg)
Confirm headcount, place order, pick up refreshments, and handle related logistics.
- On-site meeting setup, meeting support, and cleanup (approx 3 to 5 hours/mtg)
Arrive early, set up room/materials, run or support the meeting, remain afterward for cleanup.
- Minutes, recap email, and post-meeting follow-up (approx 2 to 4 hours/mtg)
Finalize minutes & meeting recap, send follow-up materials, distribute links to presentations and recordings.
- Invoicing and payment follow-up (approx 2 to 4 hours/mtg)
Send invoices to participating cities, track payments, and follow up as needed to collect outstanding amounts.
- General records, correspondence, and roster maintenance (approx 2 to 3 hours/mtg) Maintain email lists, rosters, committee assignments, records, and general administrative correspondence.
- Annual duties averaged monthly (approx 1 to 3 hours/mtg)
Prepare annual budget materials, send dues notices, track dues and deposits, update bank signature records if needed, track appointments/elections, and update rosters/welcome materials.

Marin LAFCo City Member Seat - Request for Reappointment to the City Member Seat

From Barbara Coler <bcoler@townoffairfaxca.gov>

Date Wed 3/18/2026 7:01 PM

To Rebecca Vaughn <mccmcsecretary@mccmc.org>; Stephanie Hellman <shellman@townoffairfaxca.gov>

March 18, 2026

Dear President Hellman and Secretary Vaughn,

As you know term for my seat on LAFCO is soon over. I would very much like to be reappointed for the primary seat. I have served on LAFCO first as an alternate, then as primary since 2019. I have also served as Chair of Marin LAFCO for close to three years.

During my tenure on LAFCO I have been extremely engaged and I believe have added significant value to our decision-making. I have served on the Fairfax Town Council since Spring 2013, serving three times as Mayor. I understand the role of LAFCO and the roles/responsibilities of a LAFCO City member.

I respectfully request that the MCCMC body reappoint me to the primary City member seat I currently occupy.

Please let me know if you need further information. Thank you for your consideration.

Sincerely,

Barbara Coler (415) 450-7860

Barbara Coler, Councilmember
Town of Fairfax

The opinions expressed in this email are those of this individual Council Member and are not representative of the entire Council or Town of Fairfax unless otherwise stated.

**MARIN COUNTY COUNCIL OF MAYORS AND COUNCILMEMBERS
DRAFT AGENDA**

Wednesday, April 22, 2026
Marin Wildfire Prevention Authority Board Room
1600 Los Gamos Dr., Suite 335. San Rafael

Please Note: A City Selection Committee Meeting will be convened under separate agenda to vote on the appointment of an MCCMC Representative to the Marin County Local Agency Formation Commission (LAFCo), as announced at the March 25, 2026 MCCMC regular meeting.

Guest Speakers:

- Jason Blau, Chief Strategy Officer, Marin Community Foundation, will provide a recent analysis on Assessing Federal Funding Risk in Marin

Tentative Committee Reports

Association of Bay Area Governments / Bay Conservation and Development Commission
Marin County Disaster Council Citizen Corps
Marin Transit
Sonoma/Marin Area Rail Transit Commission
Golden Gate Bridge & Highway Transportation District
Transportation Authority of Marin
MCCMC Legislative Committee
Local Agency Formation Commission

Business Meeting

Tentative Continued Discussion Regarding Updates to MCCMC Bylaws and Other Organizational Restructuring

Announcement of Upcoming Expiration of Terms of the MCCMC Representative and Alternate Representative to the Association of Bay Area Governments (ABAG) Executive Board

Review Of Draft Agenda For The May 27, 2026 MCCMC Meeting Via Zoom

Consideration and Possible Approval of the Draft Minutes of the March 25, 2026 MCCMC Meeting

8:00 PM ADJOURN: to the May 27, 2026 meeting – hybrid, to be held at Homeward Bound Marin (Novato, CA)

*Deadline for consideration of potential agenda items – May 20, 2026
Please send to: MCCMCSecretary@mccmc.org*

1 **MARIN COUNTY COUNCIL OF MAYORS AND COUNCILMEMBERS**
2 **DRAFT MINUTES**

3
4 **WEDNESDAY, FEBRUARY 25, 2026**

5 **Business Meeting: 6:00pm**

6
7 College of Marin Kentfield Campus: Coon Center for Student Success

8 835 College Avenue. Kentfield, CA 94904
9

10 **Members Present**

11 Belvedere: -
12 Corte Madera: Mayor Rosa Thomas, Councilmembers Fred Casissa and Pat Ravasio
13 Fairfax: Mayor Stephanie Hellman, Councilmembers Lisel Blash, Barbara Coler, Frank Egger
14 Larkspur: Mayor Stephanie Andre, Councilmember Gabe Paulson
15 Mill Valley: Mayor Max Perrey, Councilmembers Urban Carmel, Stephen Burke
16 Novato: Mayor Rachel Farac; Councilmembers Pat Eklund, Kevin Jacobs
17 Ross: Mayor Juile McMillan; Councilmembers Teri Dowling, Elizabeth Robbins
18 San Anselmo: Vice Mayor Chantel Walker
19 San Rafael: Mayor Kate Colin, Councilmembers Eli Hill, Rachel Kertz
20 Sausalito: Councilmember Jill Hoffman
21 Tiburon: Councilmembers Alice Fredericks, Holli Thier
22
23

24 **Ex Officio:** MCCMC Secretary Rebecca Vaughn; Marin County Board of Supervisors Brian Colbert
25 and Eric Lucan; Derek Johnson, Marin County Executive; Veronica Hurd, Asst. to Marin County
26 Executive; Nancy Hall Bennett, CalCities North Bay Division; Assemblymember Damon Connolly;
27 Johana Jaimes, Field Representative to Asm. Connolly; Omar Carrera, Canal Alliance.
28

29 **1. Call to Order / Roll Call**

30 President Stephanie Hellman called the meeting to order at 6:00p.m., and welcomed everyone to the
31 meeting of the Marin County Council of Mayors and Councilmembers, for February 25, 2026.
32

33 A roll call of the Marin towns/cities was taken. There was a quorum of the 11 Marin cities/towns, with
34 representatives from 10 of the 11 Marin cities/towns in attendance.
35

36 **2. Public Comment:** None
37

38 **3. Welcome and Introduction of Guests**

39 President Hellman welcomed guests in attendance. She introduced College of Marin President/
40 Superintendent, Jonathan Eldridge, Ed.D., to welcome attendees to the campus, and he spoke about the
41 history of College of Marin, which is celebrating its 100th Anniversary this year, and the campus's new
42 Center for Student Success.
43
44

45 **4. Business Meeting:**

46 **4.a. Discussion and Possible Approval to Establish an Ad Hoc Governance Committee**
47 **to Review and Provide Recommendations Regarding Revisions to MCCMC**
48 **Bylaws, and to Provide Guidance on Other Issues Related to MCCMC Governance**
49 **and Operations for Future Consideration**
50

51 President Hellman introduced the item and spoke about the need for formation of the Ad Hoc
52 Committee. It was anticipated that the Ad Hoc Committee members would work quickly and return with
53 updated bylaws and other governance and operations options within 90 days. She asked for any

4.e.

1 interested council members to join her in volunteering to serve on the Ad Hoc Subcommittee. Offers to
2 volunteer were received from: Pat Eklund, Novato; Rachel Kertz, San Rafael; Gabe Paulson, Larkspur;
3 Max Perrey, Mill Valley; and Chantel Walker, San Anselmo; along with President Stephanie Hellman,
4 Fairfax.

5
6 There was a motion and second (Pat Eklund, Novato / Max Perrey, Mill Valley) to approve formation of
7 an Ad Hoc Governance Committee to review and provide recommendations regarding revisions to
8 MCCMC Bylaws, and to provide guidance on other issues related to MCCMC governance and
9 operations for future consideration. A roll call vote was taken, and the motion was approved 10-0-1
10 (Belvedere absent).

11
12 Public Comment was received from:

- 13 1. Brook Schrier Ganz
- 14 2. Pat Ravasio, Corte Madera

15
16 *Note: Following the February 25, 2026 meeting, Max Perrey confirmed via email received on Friday,*
17 *February 27, 2026, that he would be unable to participate in the Ad Hoc Committee. Further, it was*
18 *determined that an Ad Hoc Committee cannot be comprised of a quorum of member cities, and the*
19 *Subcommittee will be comprised of five councilmembers going forward.*

20
21
22 **4.c. Review Of Draft Agenda For The March 25, 2026 MCCMC Meeting to Be Held In the**
23 **Town of Corte Madera Town Council Chambers, 300 Tamalpais Drive, Corte**
24 **Madera**

25
26 There were no public comments received from in-person or online attendees regarding the draft
27 agenda for March 25, 2026. It was noted that the meeting will be hybrid, held in person in the Corte
28 Madera Town Council Chambers, with remote participation available.

29
30
31 **4.d. Consideration and Possible Action to Approve the Draft Minutes of the January**
32 **28, 2026, MCCMC Regular Meeting**

33
34 There were no public comments received from in-person or online attendees regarding the draft
35 minutes for the January 28, 2026 MCCMC Regular meeting.

36
37 There was a motion and second (Holli Thier / Pat Eklund) to approve the minutes of the January 28,
38 2026 regular meeting. A roll call vote was taken, and the motion was approved 10-0-1 (Belvedere
39 absent).

40
41 **5. Committee Reports**

42 All Committee reports were submitted in writing and are available in the [agenda packet on the MCCMC](#)
43 [website](#). President Hellman thanked those who submitted written reports and encouraged the
44 membership to review the reports.

45
46 Regarding the ABAG report, Pat Eklund highlighted, that they are going to be starting to work on the
47 next RHNA cycle, and ABAG is starting to ramp up for that. They will also be making sure that cities
48 and counties have their information from the state as to what each has achieved to date. Pat will be
49 setting up a RHNA subcommittee and will be asking cities and towns to designate one person to be
50 their continuous representative to the ABAG Committee for the next two year process while ABAG
51 works on their next formulas. There will be options that the cities and towns will need to look at.

52
4.e.

1 Related to her BCDC report, Pat highlighted that there is an interesting State of Our Estuary to look at.
2 She encouraged everyone to go online and look at the link to that site: [https://www.bcdc.ca.gov/wp-](https://www.bcdc.ca.gov/wp-content/uploads/sites/354/2025/12/Agenda-Item10-Our-Estuary-Presentation.pdf)
3 [content/uploads/sites/354/2025/12/Agenda-Item10-Our-Estuary-Presentation.pdf](https://www.bcdc.ca.gov/wp-content/uploads/sites/354/2025/12/Agenda-Item10-Our-Estuary-Presentation.pdf)
4

5 Regarding the Golden Gate Bridge, Highway and Transportation District report, Holli Thier highlighted
6 that, at the last Board meeting, they got to see Bert Hill, who is Eli Hill's father, sworn in as President of
7 the Golden Gate Bridge board. She added that she has worked with him for several years, and he is a
8 great leader, and will lead the board very well. She also reported that the Board was notified that the
9 San Rafael transit center is getting a \$25.6 million grant from the FTA, the Federal Transit
10 Administration, and it's one of 34 projects in 19 states that received funding. She thanked Mayor Kate
11 Colin and the whole team at Golden Gate Bridge Board for their work to advocate for this funding,
12 which is a major accomplishment.
13

14 The following Committee Reports were included in the agenda packet:

- 15 5.a. Association of Bay Area Governments (ABAG)
16 5a. Written report provided by Pat Eklund, Novato
17
- 18 5.b. Bay Conservation and Development Commission (BCDC)
19 5b. Written report provided by Pat Eklund, Novato
20
- 21 5.c. Golden Gate Bridge, Highway and Transportation District
22 5c. Written report provided by Holli Thier, Tiburon
23
- 24 ~~5.d. Transportation Authority of Marin (No report)~~
25 ~~5d. Written report provided by Alice Fredericks, Tiburon~~
26

27 **6. Presentations:** MCCMC received the following presentations:

- 28 1. Assemblymember Damon Connolly
- 29 2. Omar Carrera, CEO of Canal Alliance. Mr. Carrera's slide deck can be viewed [here](#).
- 30

31 Video of the presentations can be viewed here: <https://youtu.be/9ChrPivvrlw> (Asm. Connolly's
32 presentation begins at approximately the 00:27:00 mark, and Mr. Carrera's presentation begins at
33 approximately the 00:59:00 mark.)
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38 **3. Adjournment**
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40 The meeting was adjourned at 7:30pm to the next regular meeting scheduled for March 25, 2026
41 to be held as a hybrid meeting in person at the Corte Madera Town Hall Council Chambers.
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4.e.

MCCMC Bylaw Subcommittee

Update

To: MCCMC members and Public
From: Stephanie Hellman
Date: March 20, 2025
Re: Subcommittee meeting minutes and next steps

Bylaws and Governance subcommittee held it's first meeting at 3pm on Friday, March 13th via zoom.

Attendees: Larkspur Vice Mayor Gabe Paulson, San Anselmo Vice Mayor Chantel Walker, San Rafael Vice Mayor Rachel Kertz, MCCMC Secretary Rebecca Vaughn and Mayor Stephanie Hellman

Subcommittee began review of current bylaws and agreed on minor changes. Agreed that working through edits is less effective than individually making edits and regrouping on suggested changes for next meeting. Using Sonoma County's bylaws for comparison and ideation.

Next meeting is March 27. Subcommittee hopes to provide updates to bylaws for adoption by MCCMC at the April 22 meeting.

ABAG Report to MCCMC¹

March 2026

EXECUTIVE SUMMARY: This report highlights: (1) Adoption of Plan Bay Area 2050+; (2) Senate Bill 375 Modernization Legislation; and, (3) Regional Housing Revenue Measure.

ADOPTION OF PLAN BAY AREA 2050+:

On March 19, 2026, the ABAG Executive Board Adopted Plan Bay Area 2050 which serves as the Regional Transportation Plan (RTP) and Sustainable Communities Strategy (SCS) for the SF Bay Area in conformance with Senate Bill 375. This Plan, with a 2050 horizon year, is required to be updated every 4 years.

This update of Plan Bay Area started in summer of 2023 and provides a long-range regional plan to create a more affordable, connected, diverse, healthy and vibrant Bay Area. The Metropolitan Transportation District (MTC) and the Association of Bay Area Governments (ABAG) worked closely with cities, counties and regional partners (BCDC, BAAQMD, RWQCB, etc.) and conducted numerous outreach sessions in developing this updated Plan for transportation, housing, economic development and environmental resilience. The Final Plan includes 12 transportation strategies, 8 housing strategies, 6 economic strategies, and, 9 environmental strategies.

The Final Plan includes 59 implementation actions some of which are: preparing for a new regional transit measure for 2026 and beyond; Collaborate with transit agencies and other partners to transition the current Regional Mapping and Wayfinding pilot project into an ongoing program; Provide support to local jurisdictions in adopting parking management and pricing strategies; Coordinate with local, regional and state partners on a potential regional housing revenue measure as early as 2028; Support local jurisdictions in implementing housing elements that promote inclusive communities and prepare for the next Regional Housing Needs Allocation (RHNA); Expand planning, funding and project delivery technical assistance for sea level rise adaptation; Advocate for continued state Regional Early Action Planning (REAP) funding to support Plan Bay Area 2050+ implementation; Convene a technical advisory committee to review and update the Regional Growth Forecast Methodology; and, many others. The Final Plan Bay Area 2050+ is posted on the ABAG website or click here:

[10ai 26 0392 Consolidated Presentation draft Final Plan Bay Area 2050 Plus.pdf](#)

SENATE BILL (SB) 375 MODERNIZATION LEGISLATION):

The ABAG Housing Committee discussed Senator Christopher Cabaldon's bill, SB 1087 which is intended to modernize SB 375. The introduced version of the bill is limited to just two components to allow for more time to negotiate and draft more complex provisions. The provisions included are (1) extending the four-year SCS update cycle to eight years and (2) modifying the \$25 million/year Sustainable Communities grants from the current 50/50 split between direct allocation to metropolitan planning organizations

¹ Marin County Council of Mayors and Councilmembers (MCCMC). For questions, contact Councilmember Pat Eklund; City of Novato at: pateklund@comcast.net; and/or 415-336-9913 (cell).

(MPOs) and a competitive statewide pot to 100 percent population-based formula allocation to MPOs. SB 1087 is co-sponsored by the “Big 4” MPOs, MTC-ABAG, Sacramento Area Council of Governments (SACOG), San Diego Association of Governments (SANDAG), and Southern California Association of Governments (SCAG).

SB 1087’s targeted approach was designed to meet the February 20, 2026, bill introduction deadline and ensure the bill is referred to the appropriate policy committees. Staff expects the bill will be amended before the first April Senate policy committee hearing to include a full suite of funding, streamlining, and other provisions to accelerate regional progress on climate, transportation, and housing goals. Discussions with the author on specific policy provisions are ongoing. A draft bill outline with further information will be provided via a handout at your March committee meeting.

REGIONAL HOUSING REVENUE MEASURE

The ABAG Housing Committee and the Bay Area Housing Finance Authority (BAHFA) are beginning to frame a future regional housing revenue measure for November 2028.

The Committees have been reflecting on the lessons learned from the 2024 election cycle where the Regional Measure 4 (“RM 4”), which would have sought voter approval for a \$20 billion regional affordable housing bond along with reflections on Proposition 5 (“Prop 5”), which was a statewide effort to lower the voter approval threshold to 55% for affordable housing bonds and would have applied to RM 4. Ultimately, Regional Measure 4 was pulled from the ballot and Proposition 5 was defeated at the polls.

Two of the most important “lessons learned” from RM 4 for a potential future revenue measure are:

- **Economic Conditions and Tax Fatigue:** In early 2020, a \$10 billion regional housing bond was polling close to the two-thirds threshold required for passage. However, the COVID-19 pandemic wrought cataclysmic changes to the economy and many other features of daily life. As the post-pandemic landscape transitioned to a period of high inflation and greater economic uncertainty, polling showed that voters’ attitudes shifted to greater fatigue of taxes and lack of trust in government’s ability to address social problems. By mid-2024, polling indicated that voter support for a regional housing bond had slipped to 50-55%.

- **County and City Support:** Concerns from some counties about the Regional Expenditure Plan took longer to resolve; and, many cities expressed concern about county-led Local Expenditure Plans, due *after* the election per statute. These concerns included whether and how to ensure that county-led Expenditure Plans would fairly distribute funds across their constituent cities.

Other key themes that emerged included the need to start early to reestablish trust and strengthen relationships with a broad spectrum of stakeholders and to ensure that more voices are heard earlier in the process before pursuing another revenue measure.

For questions, contact Councilmember Pat Eklund, City of Novato at: pateklund@comcast.net; and/or 415-336-9913 (cell).



Rebecca Vaughn <mccmcsecretary@gmail.com>

Golden Gate Bridge Board report for 9/24 packet!

Holli Thier <hollithier@gmail.com>

Mon, Mar 23, 2026 at 9:50 PM

To: Rebecca Vaughn <mccmcsecretary@gmail.com>, Holli Thier <hollithier@gmail.com>, Holli Thier <hollithierggg@gmail.com>

I am committed to help all of our 11 Cities/Towns and County through my service. I want to make sure you know that I am always available to discuss issues with you, and do hope that you will reach out to me anytime at (415) 407-4843 or hollithiertiburontowncouncil@gmail.com or hollithierggg@gmail.com.

I want to thank all of you again for appointing me to the Bridge Board.

Highlighted Current Items From Past Meeting or Since Past MCCMC Meeting

1.

BRIDGE TRAFFIC AND TRANSIT RIDERSHIP UPDATE

Travel in the Golden Gate Corridor by Bridge, Bus, and Ferry remains well below pre-pandemic levels. Thankfully, overall travel in the Golden Gate Corridor continues to trend upward.

In January 2026, southbound Bridge traffic was about 1 percent below January 2025 traffic, Bus ridership was 10 percent above January 2025, and Ferry ridership was 5 percent above January 2025 ridership.

During the morning southbound commute, Bridge traffic is still down about 25 percent compared to pre-pandemic traffic. Less Bridge traffic results in less toll funding available to operate the District's bus and ferry service. Accordingly, staff are focused on reducing costs while providing first-class service for travelers in the Golden Gate Corridor.

January 2026 traffic and transit ridership statistics are below:

January-26						
	Bridge	% change*	Bus	% change*	Ferry	% change*
	Jan-26		Jan-26		Jan-26	
Monthly Ridership/Traffic	1,331,672	-14.91%	134,244	-47.19%	112,391	-35.57%
Monthly Revenue	\$ 13,172,530		\$ 711,658		\$ 959,500	
2019 Monthly Ridership/Traffic	1,565,042		254,220		174,437	

*Percentage change in Revenue compared to 2019 closely follows that of Ridership/Traffic

2.

CLIPPER 2.0 ROLLOUT HITS SNAGS

On Wednesday, December 10, 2025, the Bay Area’s electronic payment system for transit, known as Clipper, launched an updated system called Clipper 2.0 with significant customer enhancements anticipated. Promised features of Clipper 2.0 included: the ability to pay for transit trips with a contactless credit or debit card (a.k.a. “tap & pay”); immediate access to funds added to one’s Clipper account; free or discounted transfers; and the ability to apply for a senior or youth Clipper card online.

The rollout has run into challenges since the beginning, and transit agencies and customers continue to experience a myriad of issues. The Metropolitan Transportation Commission (MTC), which runs Clipper on behalf of Bay Area transit operators, has been working with their vendors to make improvements to address outstanding issues associated with the rollout.

Two months into the rollout, incremental progress has been made to fix the numerous outstanding problems. Unfortunately, Clipper 2.0 continues to have significant issues, frustrating customers and transit agency staff. Transit operators, including District staff, will continue to raise outstanding Clipper 2.0 issues with MTC and their vendor until they are resolved. Many thanks to District staff who have been working around the Clipper 2.0 issues with our customers throughout the rollout.

3. San Rafael Transit Center

I am pleased to inform you that the Bridge District has been formally notified by the Federal Transit Administration (FTA) that we are the recipient of a discretionary grant for \$25.6 million for the relocation/replacement of the San Rafael Transit Center (SRTC).

The San Rafael Transit Center is one of 34 projects in 19 states and Puerto Rico receiving funding from FTA’s nationwide Bus and Bus Facilities grant program this cycle. Thank you to all of the Golden Gate Bridge staff

and partners who supported this grant request.

Please attach February board meeting minutes

Please see the summary of actions from the February meeting.

[Quoted text hidden]